Overview of the portfolio of products of a large GI company in India and its evolution over time

22nd February, **2018**

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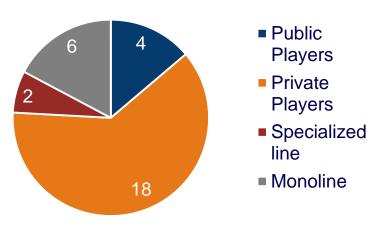
Key outlines

- Industry Overview
- Product Evolution
- Impacting Factors & Evolving data sets
- Way Forward

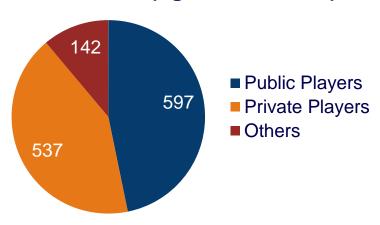


Overview of Indian Insurance Industry

No. of Players in GI Industry



Market mix (figures in billion)



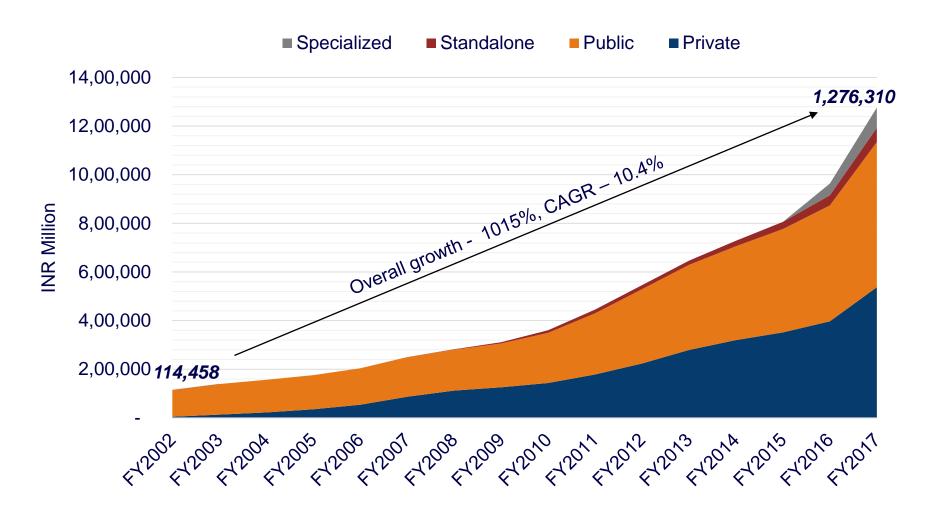
ICICI Lombard

- A venture by ICICI Bank in GI Industry
- GI industry size 1.27 trillion at FY2017
- Market share stands at 8.4% at FY2017
- Largest Capitalization in Private Sector
- Gross Premium of 107.25 Bn in FY 2016-17.
- Net worth 2016-17: 37.25 Bn
- First GI company to be listed in 2017

*Industry numbers are as on FY'2017 as per IRDA disclosures



Industry growth from 2001





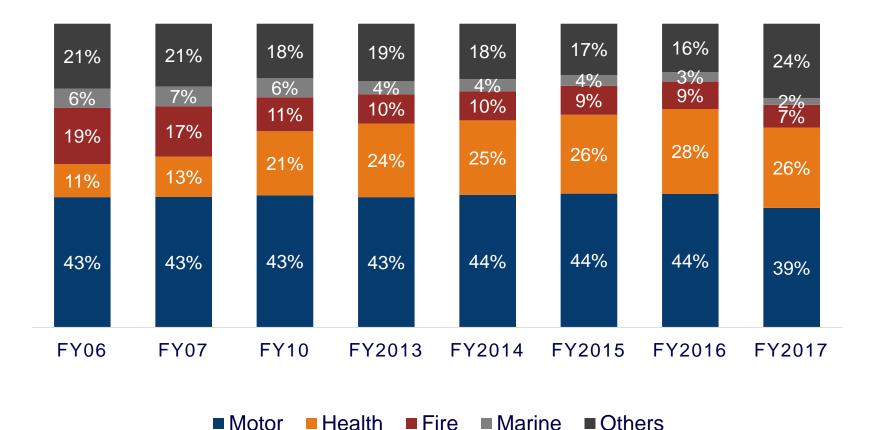
Underwriting Journey Post Detariffing



- Tariff-based pricing moving towards Risk-based pricing
- Transition from erstwhile Insurance Products approach to a Risk Management Solutions approach

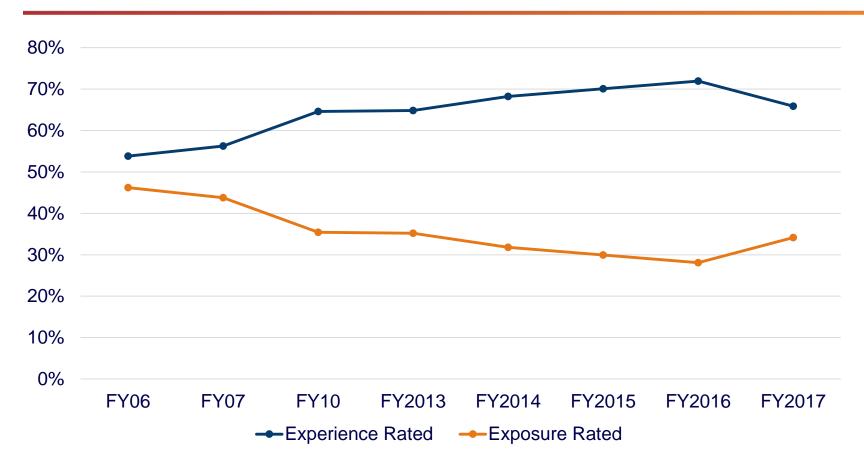


Industry Product Mix





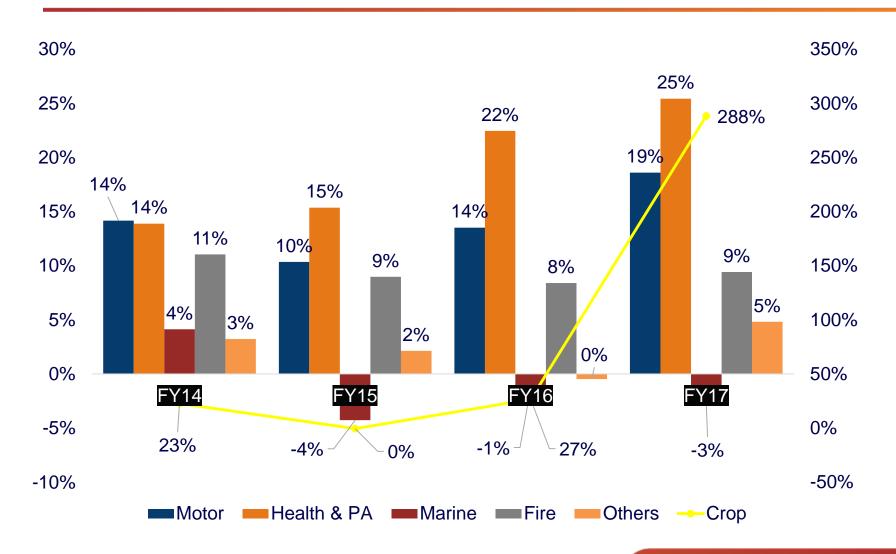
Industry Product Mix



Proportion of GDPI for products under each category



Industry Product Category Growth





Motor Insurance - Market Environment

Opening up of new markets due to changes in following market conditions Improvement in **MISP Guidelines ULRs** in high risk segments Reduced **Annual TP** Rate hike expenses Micro **Environment** segmentatio al changes **Motor Vehicle Act changes Improvement in Data** credibility **Speed Governor for taxies Analytics at micro** level **Electric cars** Role of IIB **Shared mobility**

Motor Insurance Evolution

- Covers classified in Package and TP only
 - TP Insurance is still a tariffed industry

2001 •Coverage in

Private Car, GCV, PCV, Two Wheeler, Miscellaneo us Vehicle, Motor trade-Road risk

2002

 Agricultural Tractor, Trailer commercial, Motor trade -Internal risk

2008

MotorExtendedWarranty

2009

•Zero
Depreciation
,
Consumable

Cover

Add-ons

2010

 Return to Invoice, Garage Cash, NCB Protect

Add-ons

2012

•Engine protect Plus, Key Protect, Loss of Personal Belongings, Road Side Assistance

Add-ons

2014

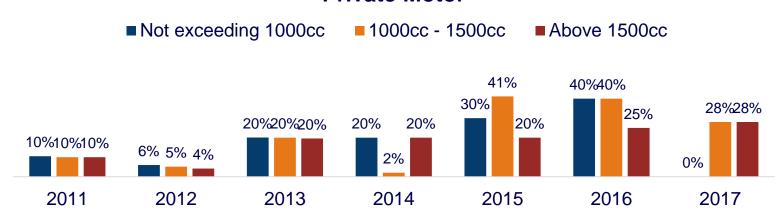
Long term TwoWheeler

- Exclusions of the past have become add-ons of the future such as depreciation, tyres, Mechanical/Electrical breakdown
- More information will lead to even more coverage's in the future

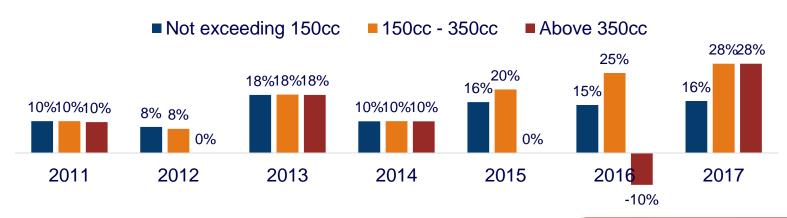


Continuous increase in TP Tariffs

Private Motor



Two Wheeler



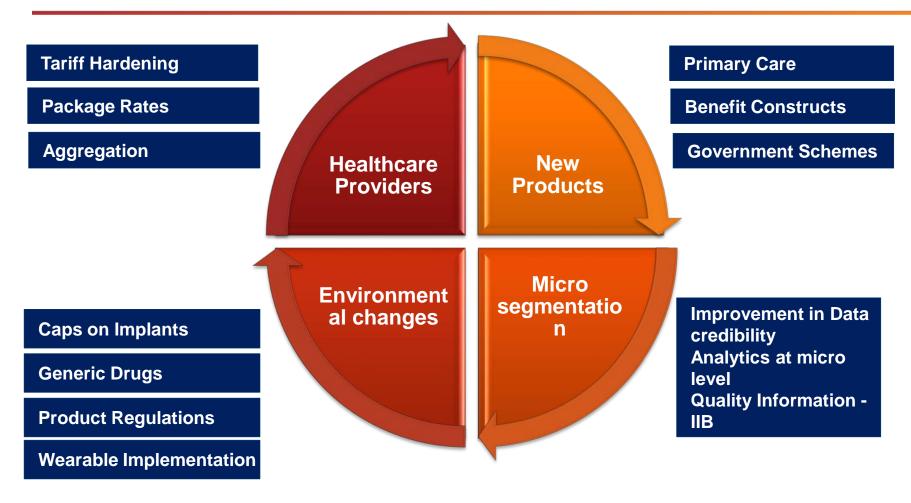


Impacting factors and evolving data sets

- Practices
 - Models, location & Age Restriction, IDV deviations
 - Add-ons to manage premiums and risk
 - Regulatory Impacts on Tariffs, Deductibles
- New Data Sets
 - Telematics Usage based insurance
 - Mileage, Driving Score, Accident Impact, Speed, Towing and breach of Safety parameters, Customer profiling
 - GPS, Route Data, Location
 - Auto claims settlement & Fraud triaging: More accurate cover identification and claim applicability



Health Insurance - Market Environment



Touch points across continuum of care in customer lifecycle gives a lot of opportunity to Insurers

ICICI Lombard

Nibhaye Vaade

Health Insurance Evolution

 Covers classified in Indemnity and Benefit across Retail, Group and Mass Segments

2001-2004

 Health Insurance -Group and Individual, Personal Accident, Hospital Cash, Critical Illness, Micro Insurance

2005 - 2009

 Loan Protection, Floater Cover, Top up, Domiciliary Cover

2011 - 2014

Wellness, OPD,
 Donor Expenses,
 Compassionate
 visit, Reinstatement
 of SI, Cumulative
 Bonus, International
 cover, Super top
 up, Disease specific
 products

2016 - 2017

 Claims service guarantee, Wellness linked products, Life long renewability, AYUSH, Long term cover

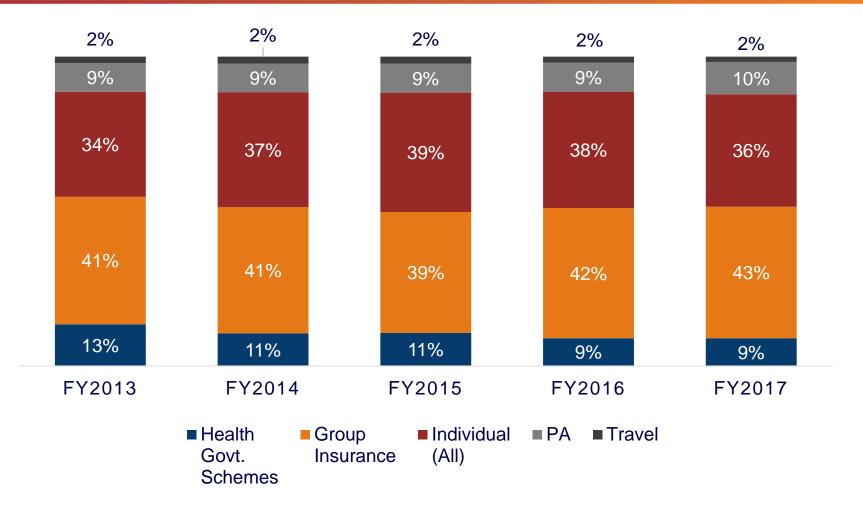
2018

 Standalone Dental, Wearable linked products, Minor procedures under OPD

- Exclusions of the past have become add-ons of the future such as Outpatient cover, Pre existing diseases, domiciliary hospitalization
- Disease specific coverage's' is on the rise
- More information will lead to even more coverage's in the future



Industry Health Insurance Segmentation



Nibhaye Vaade

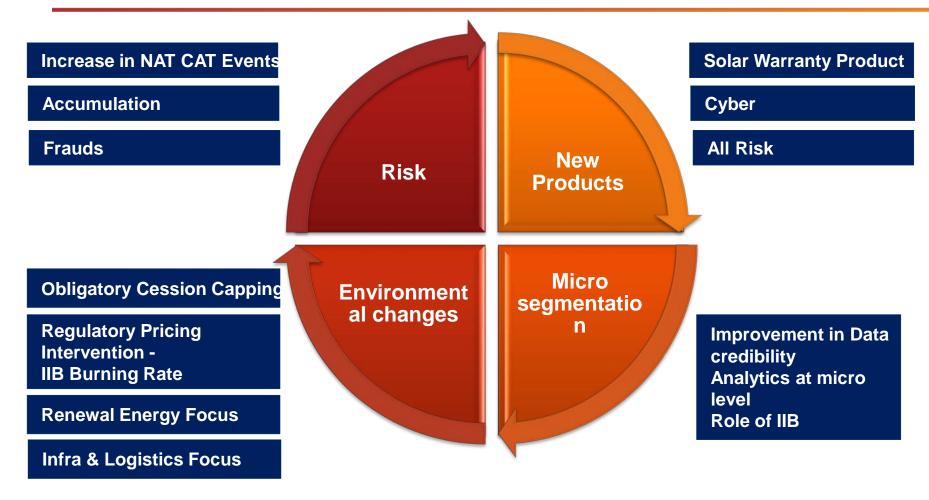
Impacting factors and evolving data sets

Practices

- Customer profiling and Risk rating
- Exclusions- risk based, Waiting periods and Continuity of benefits for non related ailments (SI Reset)
- Customized cover such as Baby Day1 cover, Surgery Cash,
 Compassionate visit etc.
- Changes in regulatory environment
- New Data Sets
 - Insurance to customers classified under anti-selection through disease specific products and programs
 - Wearable linked products: Data on fitness, medical parameters, co-relation with diseases
 - Primary Care Insurance History tracking, Progression of disease
 - Evidence Based medicines



Commercial Lines Insurance - Market Environment



Risk Selection and Management through monitoring at various levels is changing the current landscape

ICICI SLombard

Nibhaye Vaade

Commercial Lines-Property Insurance Evolution

2001 - 2002

- All Risk
- Burglary, Money, Home, Credit / Debit / ATM
- Standard Fire and Special Perils
- Fidelity Guarantee, Inland transit, Export-Import, Merchants Cover
- Plate Glass,
- Baggage, Event
- Civil engineering risks Tea,Windmill
- Contractors all Risks

2005 - 2006

- Hull, Port, Stocks
- Art, Jeweler's Block,
- Banker's indemnity, Commercial Political Risk
- Plant and Machinery, Equipment, Construction, Extended Warranty,
- Employment Practices, Protection & Indemnity, Loss of earnings or hire,
- Mega Risk, Delayed Start Up
- Plantation, Energy, Aviation, Cellular Network

2007 Onwards

- Autoguard, Automobile Trade Secure, Consequential loss
- Educational Institutions, Employer's Liability,
- Enterprise, Hotel, Industry, Malls/Multiplex, Medical Establishments, Religious Institution, Amusement Park
- Petrochemical, Petrol Station
- Pharma guard, Business Guard
- Wallet, Electronic Equipment

- Covers classified in Fire, Engineering, Marine, and Misc lines of business
- New types of risks come forward every period and the covers follows.
 Latest one being Solar Panels Extended Warranty

Commercial Lines- Liability & Credit Insurance Evolution

2001 - 2003

- Industrial & Non-Industrial Risks- Public Liability
- Product Liability
- Professional Indemnity for Doctors, Engineers, Architects, Consultants, Medical Establishments etc.
- Comprehensive General Liability

2006

- Carrier's Legal, Directors and Officers, Employee Dishonesty
- Clinical Trials, Product recall, Brand Protection, Technology
- Kidnap and Ransom
- Public Offering of Security

2007 Onwards

- IPO cover
- Premises Pollution
- Crédit
- Cyber Risk
- Insolvency
 Professionals cover

- Covers classified in Liability and Credit lines of business
- New types of risks come forward every period followed by adequate
- More risks will lead to even more coverage's in the future

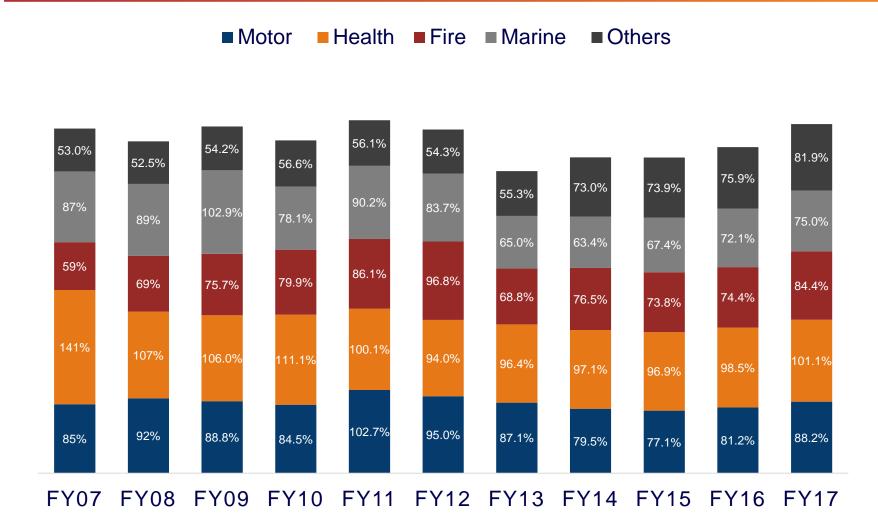


Impacting factors and evolving data sets

- Practices
 - Risk Inspection and Management solutions
 - Managing NAT CAT and other exposures through reinsurance
- New Data Sets
 - Cyber Insurance products and evolving risks
 - Monitoring data from digital devices
 - Exposure Monitoring of risk location through event tracking and heat map generation
 - Data from Image Processing
 - Exposure data from NAT CAT tracking solutions such as Weather, Flood, Risk score of the location



Incurred claims ratio across products





Thank You

