

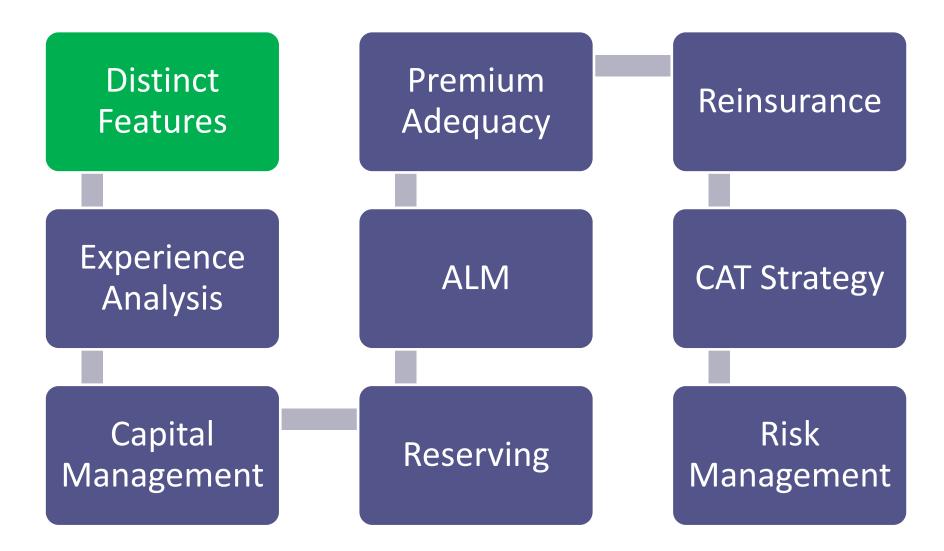
Unique Aspects of a Monoline Credit & Surety Insurer's FCAR

IAI General Insurance Workshop

Mayur Ankolekar Appointed Actuary ECGC Ltd

December 3, 2014 Hyderabad







Distinct Features

Long Tailed on Claims

Experience Rating necessary

Pricing heavily loaded to Experience Rating

Insurance Event:

Buyer default – Policy

Borrower default - ECIB

Recoveries are substantial (12-15% of GWP)

Built into Experience Rating

Capital Allocation is different for

- a) Policy, and
 - b) ECIB



Distinct Features ... contd.

Risk Transfer through Reinsurance and State backed support (strategic projects)

CAT Event:

Economic Crisis not Natural Catastrophes

Intermediaries

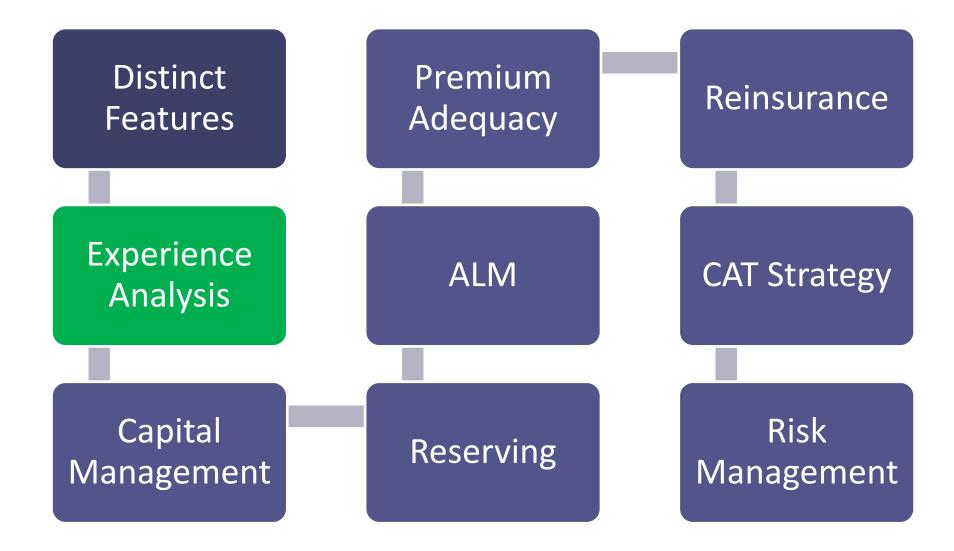
Inflation and Interest Rate Changes affect assets more than liabilities

have negligible role

No impact of exchange rate

Policyholder concerns often driven by bank financing







Experience Analysis

Sector and Product Profitability (Three sectors viz. Policy, ECIB, MLT)

Tail Length of Claims (look out for unusual delays)

Reserving strength

Causes for reserve estimate changes (Court rulings, political developments)

Macroeconomic trends: Credit Growth, GDP growth, Currency, Interest rates

Concentration risk parameter analysis

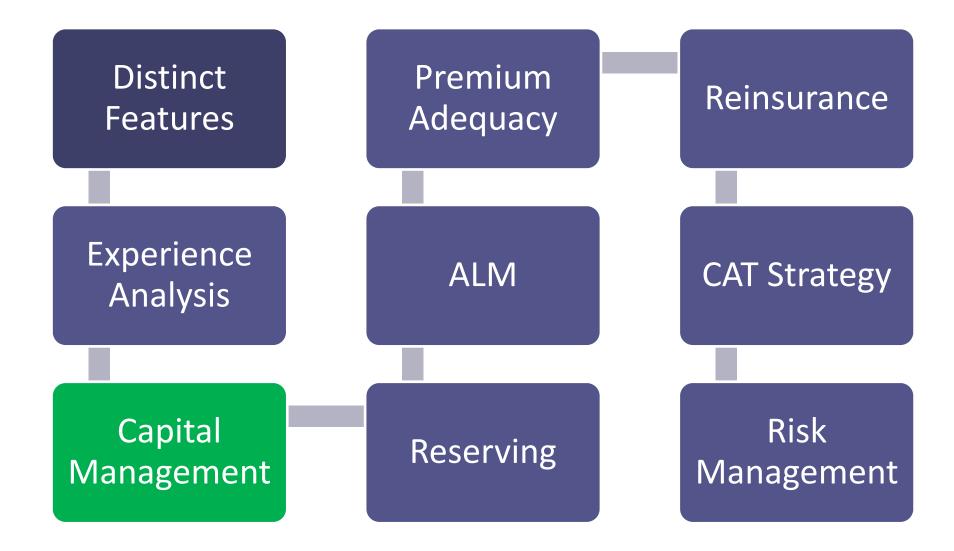
Global CAT Events e.g. Country downgrade

Reinsurance capacity

Investment performance – asset allocation and stock selection

Foreign Trade Policy







Capital Management

Based on business lines: higher for more concentrated lines like ECIB and MLT

Risk is highly 'concentration' driven!

XOL reinsurance and State support guides capital required

Capital Management

Asset side risks (More risky assets e.g. long-dated bonds and equity lead to higher capital)

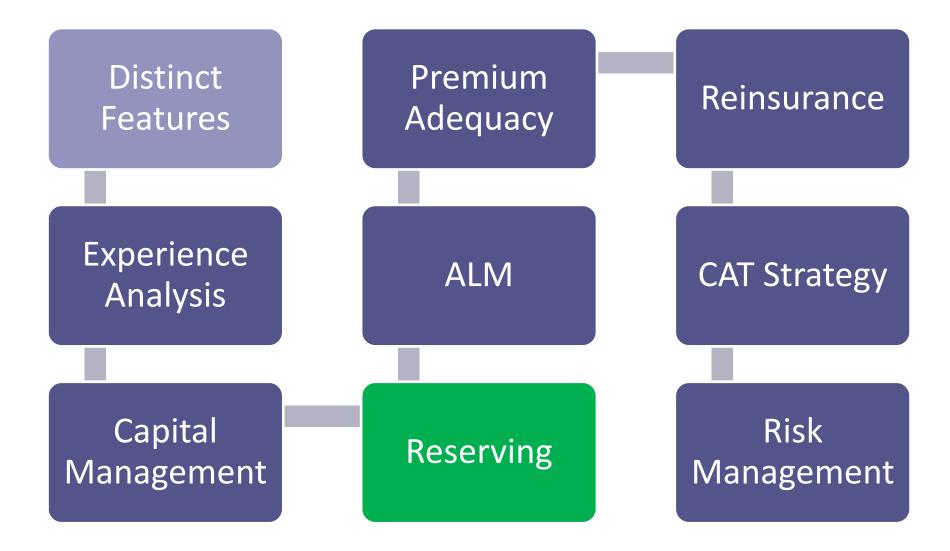
Economic Capital approx. 5x regulatory capital



Why is Economic Capital high?

Premium and Reserve Risks	99.5% Value at Risk measure over 1 year.	
	Function of premium and reserve volume and dispersion based on log-normal distribution.	
	Dispersion parameter is standard 11% and 10% of premium and reserve value.	
	Reserves at approx 3 times annual premium.	
Catastrophe Risks	Calculated by 1,000 simulated runs on past 25-year loss distribution data.	
	Long tailed business, so an odd 'big loss' year increases the intensity of catastrophe.	







Reserving

Current rate is approx 3.5x annual net earned premium

Internationally, reserving is lower for 'buyer credit' insurers and higher for 'medium and long term credit' insurers

Pure IBNR • Cash claim based chain ladder can give volatile estimates, especially in quiet periods. B-F preferred.

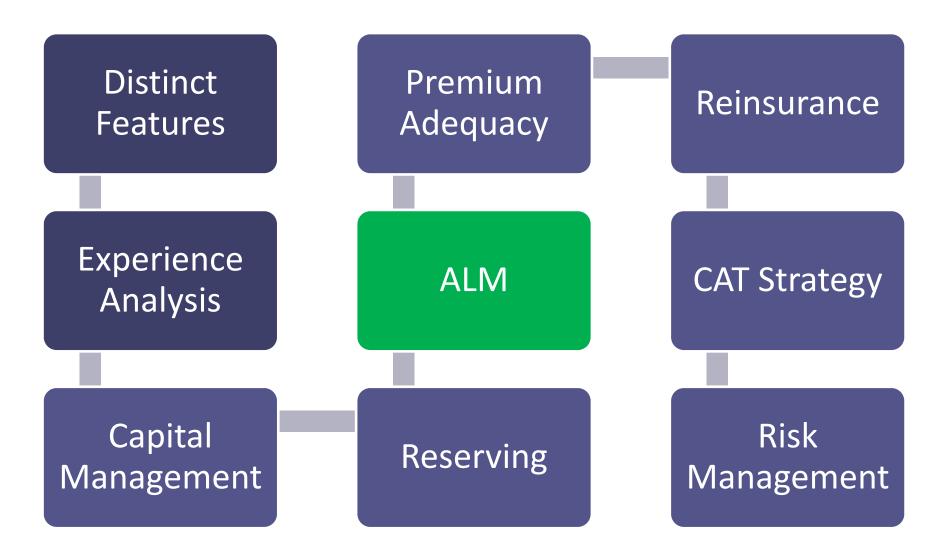
IBNER

- Forms substantial part of reserves
- Litigation, country exposure and Corporate Debt Restructuring in Banks are the drivers

PDR

 Negligible, as expected claims cost at 75%ile + allocable expenses is within URR







Asset Liability Management

Appropriate reserving is critical for suitable ALM

Liability duration is 3-4 years on m-duration, bonds also calculated on m-duration basis

Free assets as much as policy liabilities

Higher risks on assets are selectively taken

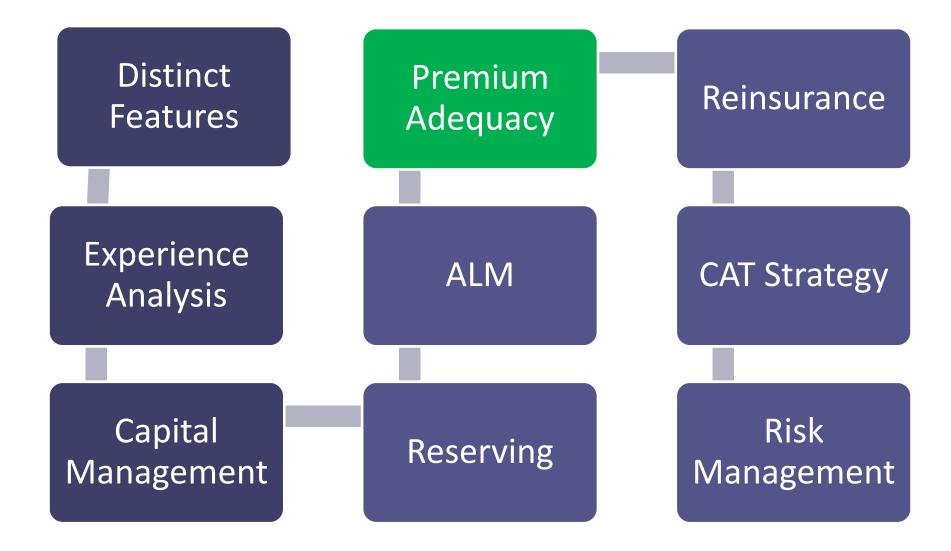
Mostly in long-dated bonds, equities at 10% of investment portfolio

Equities benchmarked with Nifty using MWRR

Separation of equities and debt function for specialization

Only recently, a small trading portfolio has been introduced







Premium Adequacy

Product rationalization was done for the most popular products WTPC and WTPS

Experience rating ensures stickiness

Rating factors should be relevant, and easy to understand

Rating Factors and Experience Rating

Products need to be 'export development' oriented

Mean and s.d. of Net claims ratio (i.e. after recovery) is strong indicator



Pricing Experience

A calibrated approach should consider how recoveries will be affected

Avoid antiselection and moral hazard

One business cycle (thumb rule), say 3 yr!

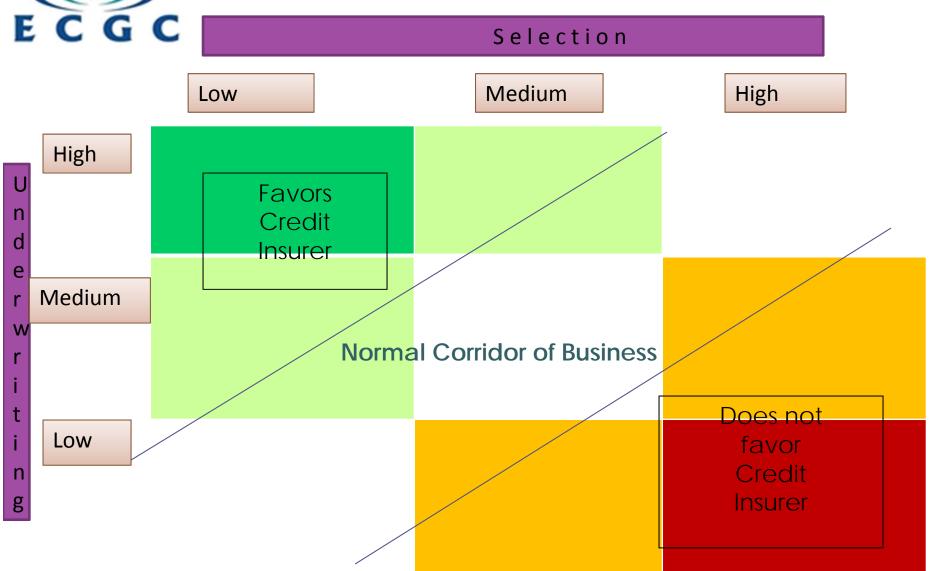
How Long before a Review?

Re-visit sooner if moral hazards are seen

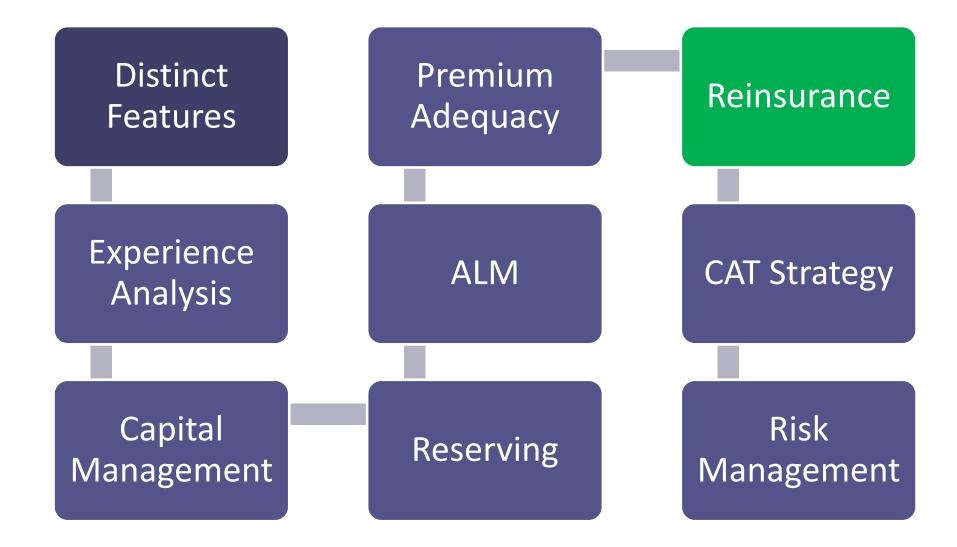
Use exposure control before revising rates e.g. max cover, % cover



Risk Control: Philosophy of Selection, Underwriting and Pricing





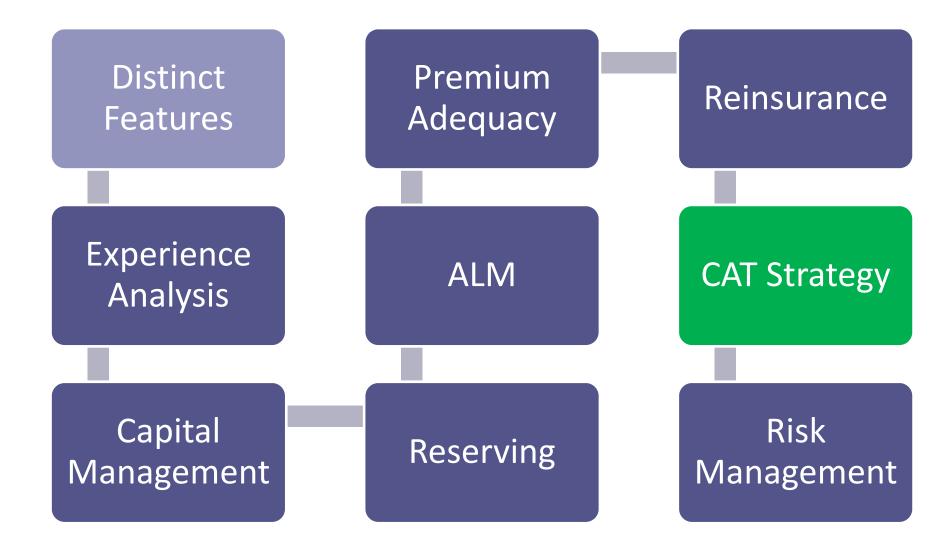




Reinsurance

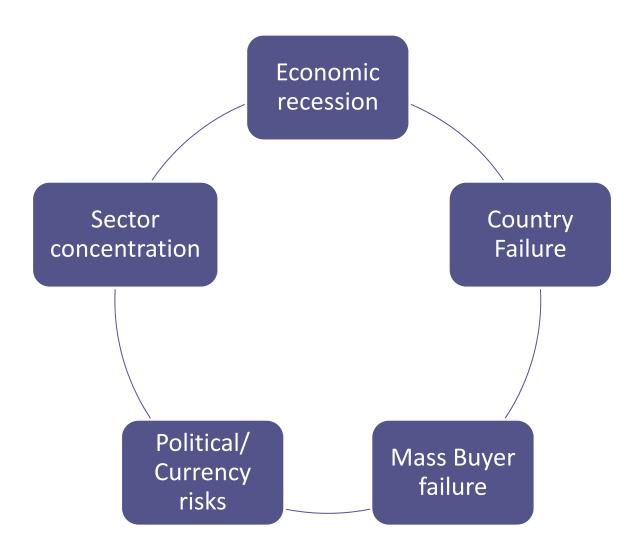
1	XOL as primary tool	Mitigates concentration risks, but not available standalone.
2	Proportional reinsurance is not valuable	Policy and ECIB sectors are uncorrelated risk events, so a risk diversification exists by default. Experience has been stable over the years
3	ART for Medium- and Long- term exports	Government directed through NEIA account
4	Risk attachment to UW year	Policy: Shipment date ECIB: Report of Default (ROD) notification
5	Emerging challenges	Risk once attached can be vacated on ROD is withdrawn by banks. CDR poses new challenges as claim cycle will be delayed.





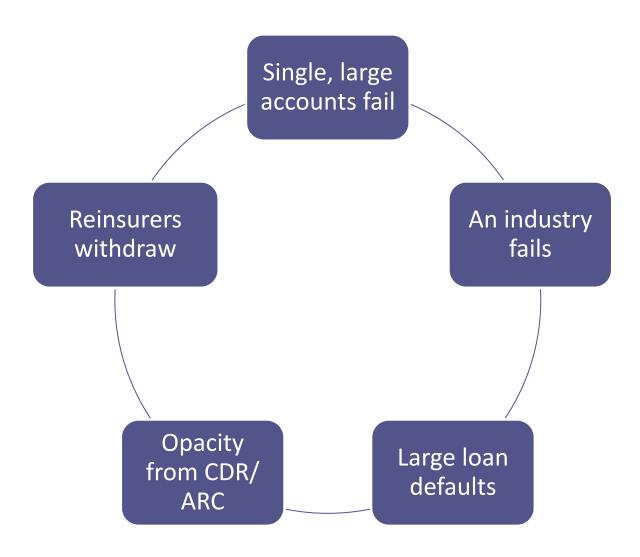


Policy Business CAT Risks

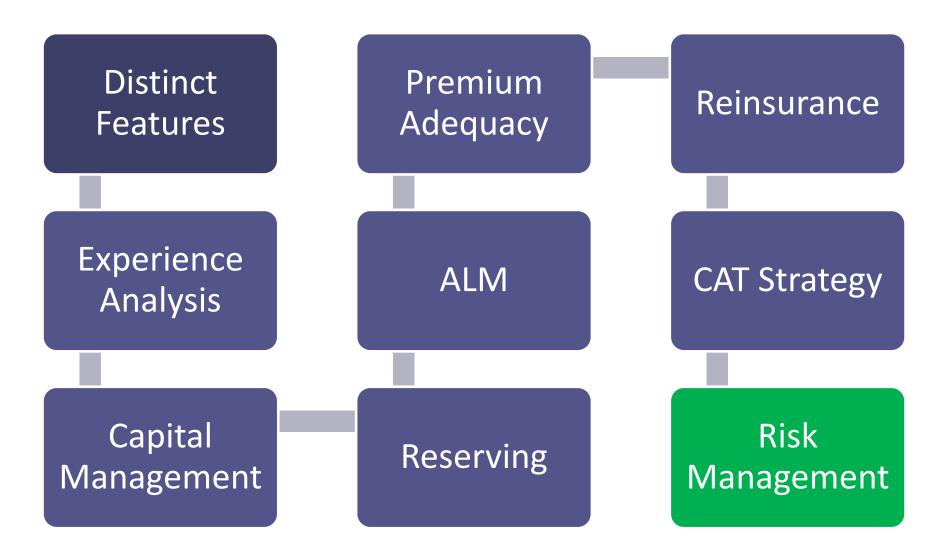




ECIB Business CAT Risks









Risk Management

Underwriting	Specific Approval List (SAL) and Buyer SAL	
	Differential experience rated co-insurance	
Exposure Control	ECIB: Maximum cover per borrower, per group, per commodity	
	Policy: Cap per buyer, per country	
ALM	Duration matching with emphasis on long-term assets representing free capital	
Reinsurance	Communication and documentation	
	Reinsurer rating and UW Yr based settlement	
Internal Control	Assurance process, Internal audit, IT security and DRP	
Recoveries and Business Intelligence	Separate recovery cell, more business intelligence from banking sector study	
Future Financial Condition	Driver of what could go wrong in covariate circumstances e.g. world business freeze, countries in peril, and low credit growth	



Conclusion

Monoline
insurer with
balancing
risks of Policy
and ECIB

Long vintage of employees drives performance

Risk sensitization and exposure control are key

Appropriate reinsurance arrangement necessary

Economic capital ~ 5x regulatory capital – buffer needed

A2

'Insurers with head office in a member state would be free to operate in all other member states Policyholders in a member state would be free to seek insurance in all other member states'

this additional text could be explained; removed to make the slide more presentable ${\sf Admin},\,9/15/2014$



