

4th Capacity Building Seminar on IFRS 17

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Onerous Contracts

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Agenda



- What are Onerous Contracts?
- How to identify a group of onerous contracts?
- Measurement of group of Onerous contracts
 - Initial Measurement
 - Subsequent Measurement
- Practical challenges / other considerations

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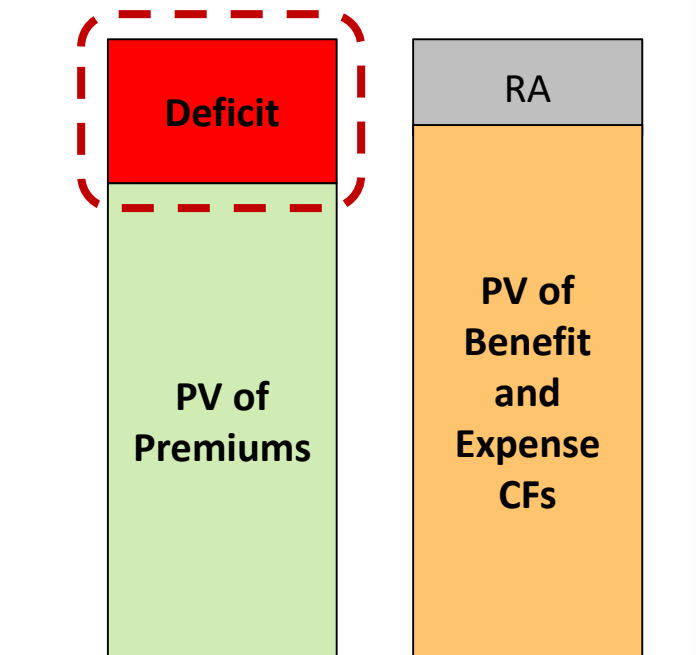
What are Onerous contracts?

Group of contracts which are either:

- **Loss making at initial recognition:** Full deficit recognized as loss immediately.
- **Become Loss making during the lifetime of the contract** (i.e. **subsequent measurement**):

Unfavorable changes in FCF reducing CSM to be zero and resulting in further deficit.

Note contract has to be **loss making as per IFRS 17 measurement requirements**.



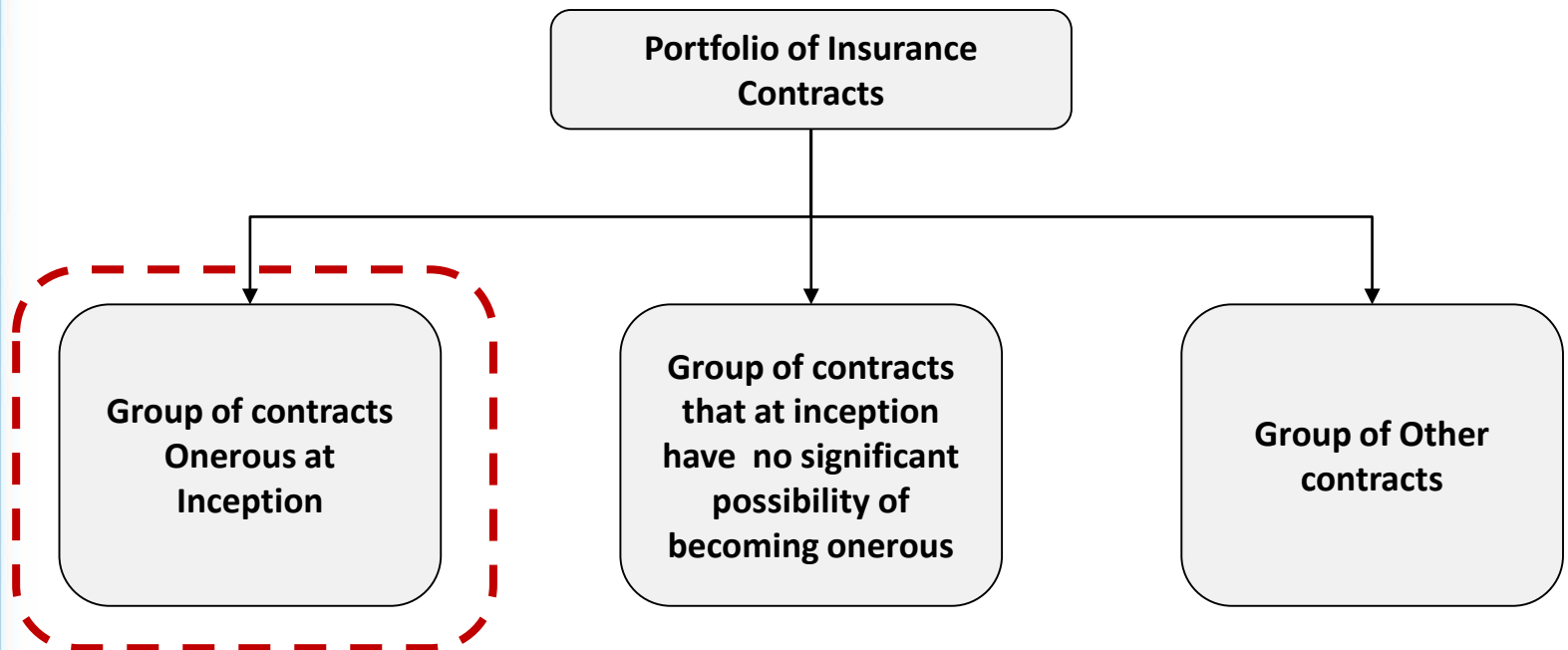
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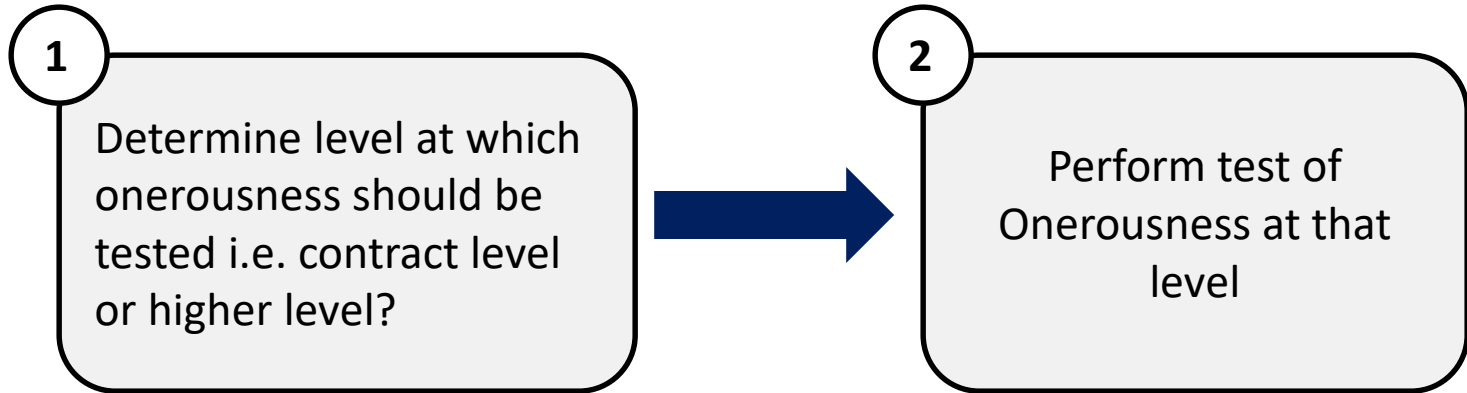
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Level of aggregation required

IFRS 17 requires dividing contracts into **minimum of 3 groups** for all measurement purposes:



Identifying Group of contracts onerous at Inception



Para 17 of IFRS 17 Standard allows:

- Testing onerosity for a **set of contracts** provided **reasonable and supportable information** exists to conclude that a set of contracts will all be in the same group
- Else, test onerosity by **considering individual contracts**.

Determining level at which onerousness should be tested



- What is reasonable and supportable information?
 - Business plan of Company
 - Pricing models / structures
- Practical cases where contract level assessment may need to be considered:
 - Age / term combinations priced differently (e.g. band break-points)
 - Low cost channels subsidizing contracts sold through high cost distribution channels (Cross-subsidy)
 - Smoothing of premium rates for certain ages / terms
 - Loss leader pricing for some variants
- Should materiality argument be considered in deciding the level of testing?

Performing test of Onerousness

Contract is Onerous if FCF at initial recognition is net outflow i.e.

FCF at initial recognition > 0

Note that the test is performed:

- Using IFRS 17 assumptions and measurement model which may differ from pricing assumptions and methodology (for e.g. yield curve differences, contract boundaries etc.).
- Without taking any reinsurance credit.

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Case Study



A contract is issued with the following information and a coverage period of 3 years:

| Particulars | Initial Recognition | Year 1 | Year 2 | Year 3 |
|------------------------------------|---------------------|--------|--------|--------|
| | (INR) | (INR) | (INR) | (INR) |
| Premiums Received (BOP) | | 1000 | 1000 | |
| Payout (Benefits + Expenses) (EOP) | | 800 | 500 | 1000 |
| Discount rate assumed | 5% | | | |
| Risk Adjustment assumed (BOP) | | 240 | 160 | 80 |

BOP – Beginning of Period, EOP – End of Period

- No lapses assumed.
- All other amounts, including the investment component are ignored, for simplicity

** The numbers are for representative purposes only and may have been rounded for presentation. We have wanted to stress on the calculation methodology.*

Initial Recognition/Measurement



| Particulars | Initial Recognition |
|--|---------------------|
| Estimates of the present value of future cash inflows | -1,952 |
| Estimates of the present value of future cash outflows | 2,079 |
| Estimates of the present value of future cash flows | 127 |
| Risk adjustment for non-financial risk | 240 |
| Fulfilment Cash Flows | 367 |
| Contractual Service Margin | - |
| Insurance Contract Liability | 367 |

- FCF of INR 367 > 0, **Contract is Onerous**
- Loss of INR 367 **recognized immediately in the P&L** under Insurance Service Expense Line
- Create **Loss Component (LC) of INR 367** and track in future

Subsequent Measurement (Year 1)

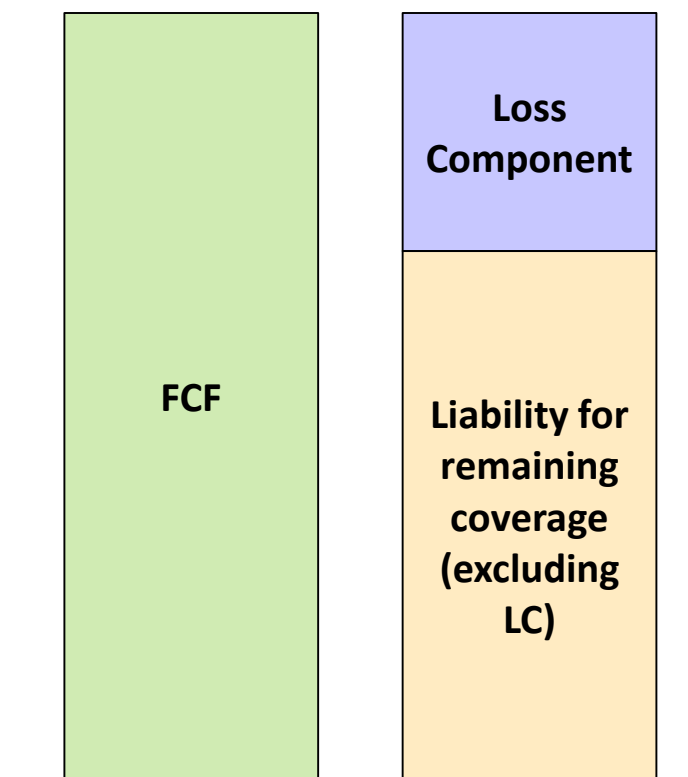
Roll forward of ICL from Initial Recognition to Year 1

In Year 1, all events occur as expected on Initial Recognition.

| Particulars | Estimates of the present value of future cash flows | Risk adjustment for non-financial risk | Contractual Service Margin | Insurance Contract Liability |
|--|---|--|----------------------------|------------------------------|
| Opening Balance | - | - | - | - |
| Changes related to future service: New Contracts | 127 | 240 | - | 367 |
| Cash inflows | 1,000 | - | - | 1,000 |
| Insurance finance expense | 56 | - | - | 56 |
| Changes related to current service | - | -80 | - | -80 |
| Cash Outflows | -800 | - | - | -800 |
| Closing Balance | 383 | 160 | - | 543 |

- FCF of **INR 367 has flown from Initial Recognition**
- Insurance finance expense of **INR 56 is calculated as $5\% \times (1000 + 127)$**
- Release of RA of **INR 80, as it is released evenly**

Loss Component Tracking



Following changes in FCF are allocated between LC and remaining liability:

- **Expected payment** for claims and expenses during the period
- **Release of Risk Adjustment** during the period
- **Insurance finance income** or expenses component of FCF

Allocation is done in a systematic manner.

For the purposes of the example, the Systematic Allocation Ratio (SAR) is **Opening LC / Opening FCF**

Loss Component Tracking (Year 1)

Roll forward of Loss Component from Initial Recognition to Year 1

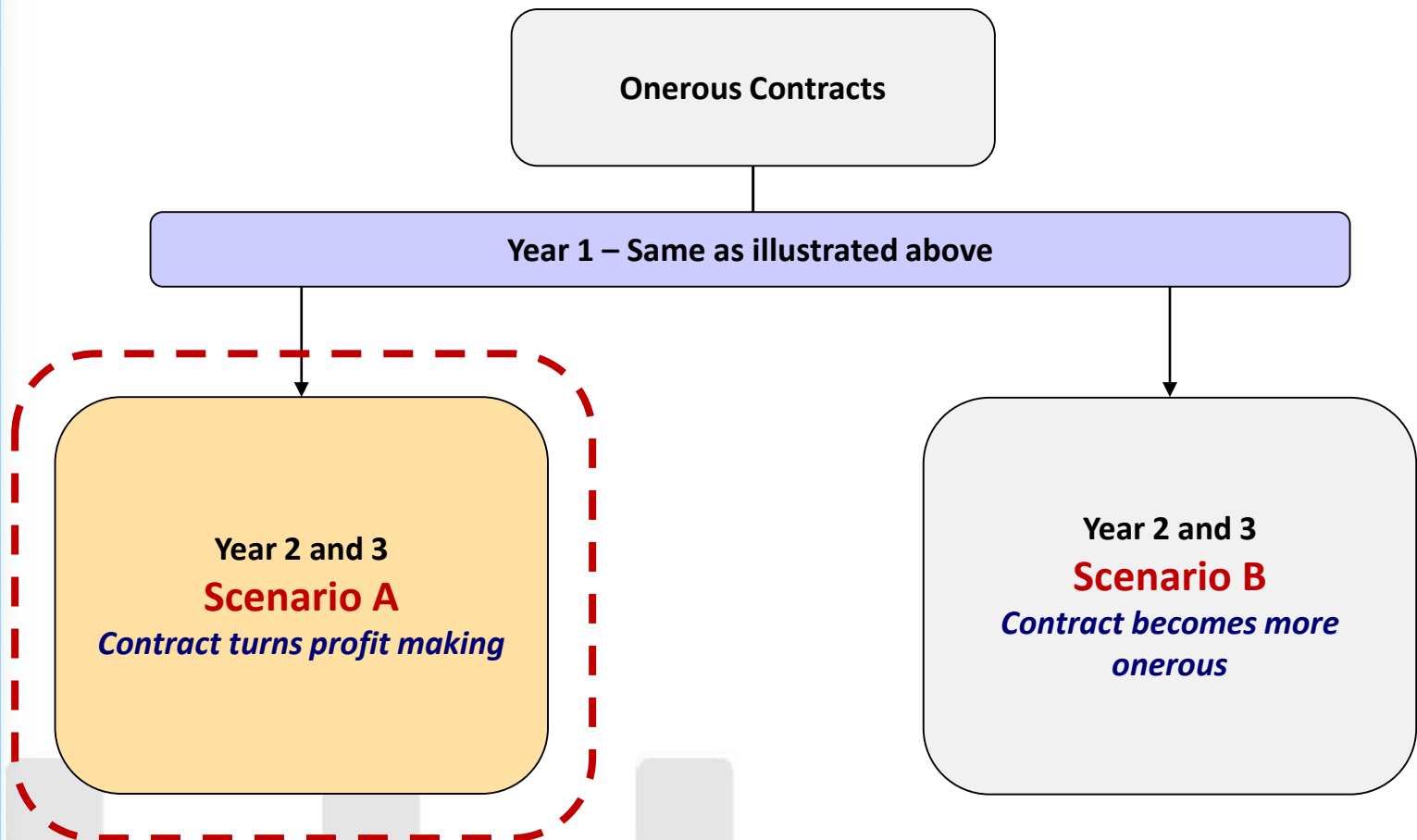
| Particulars | Liability for remaining coverage, excluding LC | Loss component | Liability for incurred claims | Insurance Contract Liability |
|---|--|----------------|-------------------------------|------------------------------|
| Opening Balance | - | - | - | - |
| Cash inflows | 1,000 | - | - | 1,000 |
| Insurance service expenses: Loss on onerous contracts | - | 367 | - | 367 |
| Insurance finance expense | 41 | 15 | - | 56 |
| Insurance Revenue | -644 | - | - | -644 |
| Insurance service expenses: Incurred expenses | - | -236 | 800 | 564 |
| Cash Outflows | - | - | -800 | -800 |
| Closing Balance | 397 | 146 | - | 543 |

- The SAR for Year 1 is calculated as **Opening LC / Opening FCF including cashflows at time 1** i.e. $(367/367+1000) = 26.84\%$
- Amount allocated to LC = **corresponding FCF change * SAR**

Profit and Loss for Year 1

| Particulars | Amount |
|---|-------------|
| Insurance Revenue | 644 |
| <i>-Release of CSM</i> | - |
| <i>-Release of RA</i> | 59 |
| <i>-Expected Claims and Expenses at the beginning of the period</i> | 585 |
| <i>-Insurance Contract Acquisition Cashflows</i> | - |
| Insurance Service Expenses | -931 |
| <i>-Actual Claims</i> | <i>-800</i> |
| <i>-Incurred Claims and Benefits</i> | - |
| <i>-Insurance Contract Acquisition Cashflows</i> | - |
| <i>-Loss on Onerous Contracts</i> | <i>-367</i> |
| <i>-Reversal of Loss</i> | 236 |
| Insurance Service Result (A) | -287 |
| | |
| Investment Income | - |
| Insurance Finance Income/(Expenses) | -56 |
| <i>-Liability for Remaining Coverage</i> | <i>-41</i> |
| <i>-Financing Component of LC</i> | <i>-15</i> |
| Insurance Finance Result (B) | -56 |
| | |
| Profit/Loss for the year (A+B) | -343 |

Case Study – Flow of Scenarios



Scenario A : Contract becomes profitable



The expectation of future cash outgo in Year 3 changes from INR 1000 to INR 750

| Particulars | Initial Recognition | Year 1 | Year 2 | Year 3 |
|---------------------------------------|---------------------|--------|--------|--------|
| | (INR) | (INR) | (INR) | (INR) |
| Premiums Received (BOP) | | 1000 | 1000 | |
| Payout (Benefits + Expenses) (EOP) | | 800 | 500 | 750 |
| Discount rate assumed | 5% | | | |
| Risk Adjustment assumed (BOP) | | 240 | 160 | 80 |

BOP – Beginning of Period, EOP – End of Period

- Changes in FCF due to improvements in future service cashflows, first reduce the amount of the LC and after LC becomes 0, a CSM is created.

Subsequent Measurement (Year 2 – Scenario A)



Roll forward of ICL from Year 1 to Year 2

In Year 2, expectation of cash outflow which will happen in Year 3 is revised to INR 750 instead of INR 1000 expected originally.

| Particulars | Estimates of the present value of future cash flows | Risk adjustment for non-financial risk | Contractual Service Margin | Insurance Contract Liability |
|--|---|--|----------------------------|------------------------------|
| Opening Balance | 383 | 160 | - | 543 |
| Changes related to future service: New Contracts | - | - | - | - |
| Cash inflows | 1,000 | - | - | 1,000 |
| Insurance finance expense | 69 | - | - | 69 |
| Changes related to future service: change in assumptions | -238 | | 229 | -9 |
| Changes related to current service | - | -80 | - | -80 |
| Cash Outflows | -500 | - | - | -500 |
| Closing Balance | 714 | 160 | 229 | 1024 |

- It can be seen that the **improvements in FCF are INR 238**, out of which INR 9 has been allocated to the LC to reduce it to 0 and the remaining **INR 229 has enabled us to create a CSM.**

Loss Component Tracking (Year 2 – Scenario A)

Roll forward of Loss Component from Year 1 to Year 2

| Particulars | Liability for remaining coverage, excluding LC | Loss component | Liability for incurred claims | Insurance Contract Liability |
|---|--|----------------|-------------------------------|------------------------------|
| Opening Balance | 397 | 146 | - | 543 |
| Cash inflows | 1,000 | - | - | 1,000 |
| Insurance finance expense | 51 | 19 | - | 69 |
| Insurance Revenue | -424 | - | - | -424 |
| Insurance service expenses: Incurred expenses | - | -156 | 500 | 344 |
| Insurance service expenses: Reversal of loss on Onerous Contracts | - | -9 | - | -9 |
| Cash Outflows | - | - | -500 | -500 |
| Closing Balance | 1024 | - | - | 1024 |

- The **SAR for Year 2** is calculated as **Opening LC / Opening FCF at time 2** i.e. $(146/543) = 26.84\%$.
- It can be seen that the **improvements in FCF are INR 238**, out of which **INR 9 has been allocated to the LC to reduce it to 0** and the remaining **INR 229 has enabled us to create a CSM**.

Subsequent Measurement (Year 3 – Scenario A)



Roll forward of ICL from Year 2 to Year 3

In Year 3, all events occur as expected in Year 2.

| Particulars | Estimates of the present value of future cash flows | Risk adjustment for non-financial risk | Contractual Service Margin | Insurance Contract Liability |
|--|---|--|----------------------------|------------------------------|
| Opening Balance | 714 | 80 | 229 | 1024 |
| Changes related to future service: New Contracts | - | - | - | - |
| Cash inflows | - | - | - | - |
| Insurance finance expense | 36 | - | 11 | 47 |
| Changes related to current service | - | -80 | -241 | -321 |
| Cash Outflows | -750 | - | - | -750 |
| Closing Balance | - | - | - | - |

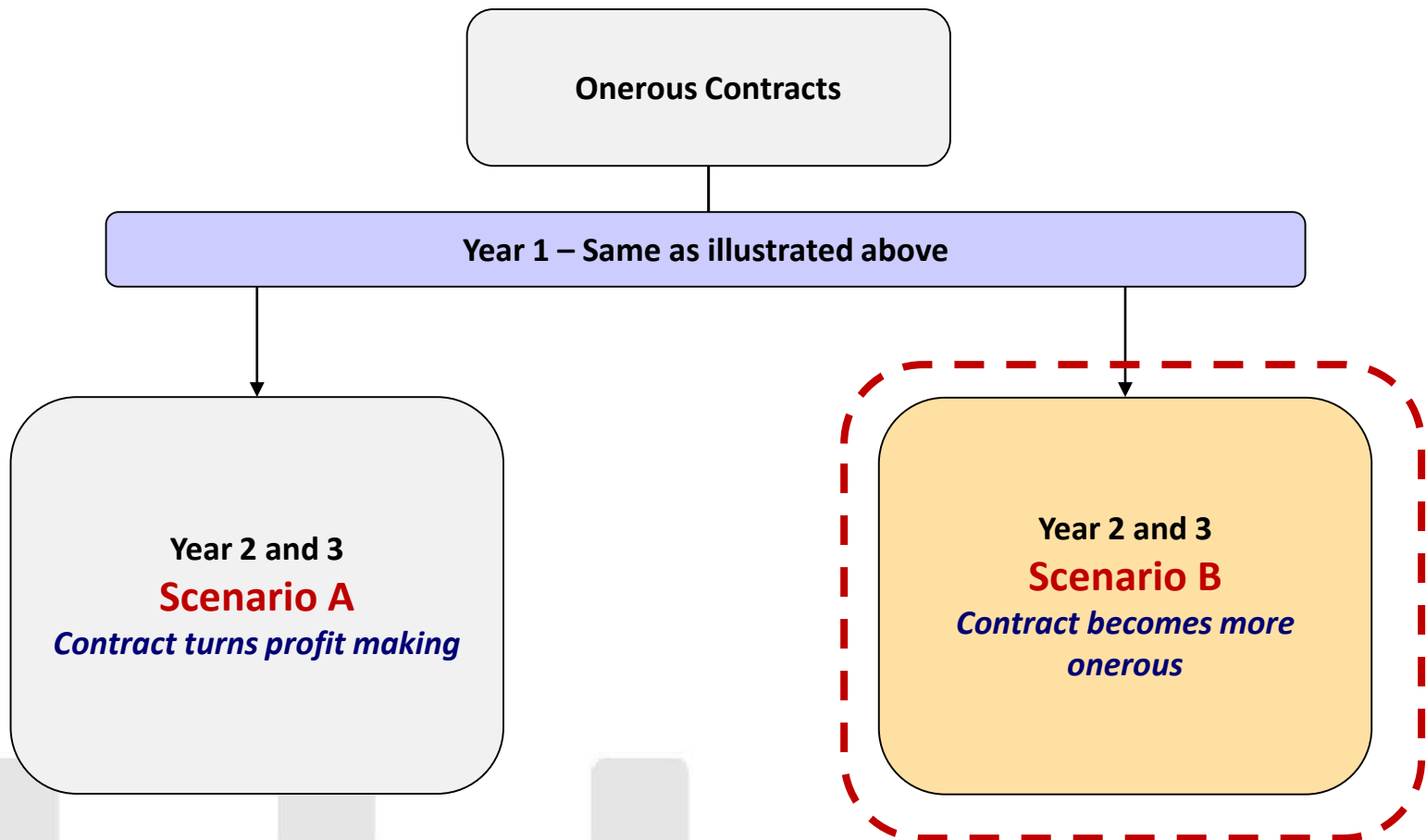
- CSM of **INR 241** is released in its entirety as the contract is derecognised

Profit and Loss for Year 2 and Year 3 – Scenario A



| | Year 2 | Year 3 |
|---|-------------|-------------|
| Particulars | Amount | Amount |
| Insurance Revenue | 424 | 1071 |
| <i>-Release of CSM</i> | - | 241 |
| <i>-Release of RA</i> | 59 | 80 |
| <i>-Expected Claims and Expenses at the beginning of the period</i> | 366 | 750 |
| <i>-Insurance Contract Acquisition Cashflows</i> | - | - |
| Insurance Service Expenses | -336 | -750 |
| <i>-Actual Claims</i> | -500 | -750 |
| <i>-Incurred Claims and Benefits</i> | - | - |
| <i>-Insurance Contract Acquisition Cashflows</i> | - | - |
| <i>-Loss on Onerous Contracts</i> | - | - |
| <i>-Reversal of Loss</i> | 164 | - |
| Insurance Service Result (A) | 89 | 321 |
| | | |
| Investment Income | - | - |
| Insurance Finance Income/(Expenses) | -69 | -47 |
| <i>-Liability for Remaining Coverage</i> | -51 | -36 |
| <i>-Financing Component of LC</i> | -19 | -11 |
| Insurance Finance Result (B) | -69 | -47 |
| | | |
| Profit/Loss for the year (A+B) | 20 | 274 |

Case Study – Flow of Scenarios



Changes with respect to expectations of future cashflows in year 2 – Scenario B



The expectation of future cash outgo in Year 3 changes from INR 1000 to INR 1200

| Particulars | Initial Recognition | Year 1 | Year 2 | Year 3 |
|---------------------------------------|---------------------|--------|--------|--------|
| | (INR) | (INR) | (INR) | (INR) |
| Premiums Received (BOP) | | 1000 | 1000 | |
| Payout (Benefits + Expenses) (EOP) | | 800 | 500 | 1200 |
| Discount rate assumed | 5% | | | |
| Risk Adjustment assumed (BOP) | | 240 | 160 | 80 |

BOP – Beginning of Period, EOP – End of Period

- Changes in FCF which lead to an increase in future service cashflows, increase the LC and such increase is recognised immediately in the P&L.

****Reminder - Systematic Allocation Ratio (SAR) for Year 2 = $(146/543) = 26.84\%$**

Subsequent Measurement (Year 2 – Scenario B)

Roll forward of ICL from Year 1 to Year 2

In Year 2, expectation of cash outflow which will happen in Year 3 is revised to INR 1200 instead of INR 1000 expected originally.

| Particulars | Estimates of the present value of future cash flows | Risk adjustment for non-financial risk | Contractual Service Margin | Insurance Contract Liability |
|--|---|--|----------------------------|------------------------------|
| Opening Balance | 383 | 160 | - | 543 |
| Changes related to future service: New Contracts | - | - | - | - |
| Cash inflows | 1,000 | - | - | 1,000 |
| Insurance finance expense | 69 | - | - | 69 |
| Changes related to future service: change in assumptions | 190 | - | - | 190 |
| Changes related to current service | - | -80 | - | -80 |
| Cash Outflows | -500 | - | - | -500 |
| Closing Balance | 1143 | 160 | 229 | 1223 |

- It can be seen that **the increase in the FCF of INR 190** increases the LC and the same is **recognised immediately in the P&L**.

Loss Component Tracking (Year 2 – Scenario B)



Roll forward of Loss Component from Year 1 to Year 2

| Particulars | Liability for remaining coverage, excluding LC | Loss component | Liability for incurred claims | Insurance Contract Liability |
|---|--|----------------|-------------------------------|------------------------------|
| Opening Balance | 397 | 146 | - | 543 |
| Cash inflows | 1,000 | - | - | 1,000 |
| Insurance finance expense | 51 | 19 | - | 69 |
| Insurance Revenue | -424 | - | - | -424 |
| Insurance service expenses: Incurred expenses | - | -156 | 500 | 344 |
| Insurance service expenses: Loss on Onerous Contracts | - | 190 | - | 190 |
| Cash Outflows | - | - | -500 | -500 |
| Closing Balance | 1024 | 199 | - | 1223 |

- The **SAR for Year 2** is calculated as **Opening LC / Opening FCF at time 2** i.e. $(146/543) = 26.84\%$

Subsequent Measurement (Year 3 – Scenario B)



Roll forward of ICL from Year 2 to Year 3

In Year 3, all events occur as expected in Year 2.

| Particulars | Estimates of the present value of future cash flows | Risk adjustment for non-financial risk | Contractual Service Margin | Insurance Contract Liability |
|--|---|--|----------------------------|------------------------------|
| Opening Balance | 1143 | 80 | - | 1223 |
| Changes related to future service: New Contracts | - | - | - | - |
| Cash inflows | - | - | - | - |
| Insurance finance expense | 57 | - | - | 57 |
| Changes related to current service | - | -80 | - | -80 |
| Cash Outflows | -1200 | - | - | -1200 |
| Closing Balance | - | - | - | - |

Loss Component Tracking (Year 3 – Scenario B)

Roll forward of Loss Component from Year 2 to Year 3

| Particulars | Liability for remaining coverage, excluding LC | Loss component | Liability for incurred claims | Insurance Contract Liability |
|---|--|----------------|-------------------------------|------------------------------|
| Opening Balance | 1024 | 199 | - | 1223 |
| Cash inflows | - | - | - | - |
| Insurance finance expense | 48 | 9 | - | 57 |
| Insurance Revenue | -1072 | - | - | -1072 |
| Insurance service expenses: Incurred expenses | - | -208 | 1200 | 992 |
| Insurance service expenses: Loss on Onerous Contracts | - | - | - | - |
| Cash Outflows | - | - | -1200 | -1200 |
| Closing Balance | - | - | - | - |

- The **SAR for Year 3** is calculated as **Opening LC / Opening FCF at time 3** i.e. $(199/1223) = 16.29\%$

Profit and Loss for Year 2 and Year 3 – Scenario B

| | Year 2 | Year 3 |
|---|-------------|-------------|
| Particulars | Amount | Amount |
| Insurance Revenue | 424 | 1072 |
| <i>-Release of CSM</i> | - | - |
| <i>-Release of RA</i> | 59 | 67 |
| <i>-Expected Claims and Expenses at the beginning of the period</i> | 366 | 1005 |
| <i>-Insurance Contract Acquisition Cashflows</i> | - | - |
| Insurance Service Expenses | -535 | -992 |
| <i>-Actual Claims</i> | -500 | -1200 |
| <i>-Incurred Claims and Benefits</i> | - | - |
| <i>-Insurance Contract Acquisition Cashflows</i> | - | - |
| <i>-Loss on Onerous Contracts</i> | -190 | - |
| <i>-Reversal of Loss</i> | 156 | 208 |
| Insurance Service Result (A) | -110 | 80 |
| | | |
| Investment Income | - | - |
| Insurance Finance Income/(Expenses) | -69 | -57 |
| <i>-Liability for Remaining Coverage</i> | -51 | -48 |
| <i>-Financing Component of LC</i> | -19 | -9 |
| Insurance Finance Result (B) | -69 | -57 |
| | | |
| Profit/Loss for the year (A+B) | -180 | 23 |

Subsequent Measurement where Profitable becomes Onerous



When profitable contract becomes loss making:

- First **adjust changes in FCF through CSM**, till the **CSM becomes zero**.
- Thereafter, contract treated as **Onerous** and **excess loss recognised in P&L** immediately.
- Establish **LC equal to the value of the remaining changes in FCF** relating to future service.

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Practical Considerations



| Particulars | Consideration |
|---|--|
| Type of products likely to be Onerous either at Inception or subsequent measurement | <ul style="list-style-type: none"> • Contracts profitable only after cross subsidy between channels, age / term combinations, variants etc. • Products profitable only after reinsurance credit • Lapse supported products where actual experience may have been different from expected • Term plans with higher than expected mortality experience |
| Determining group of Onerous contracts at transition | <ul style="list-style-type: none"> • Use of existing profitability metrics (traditional vs. market consistent metrics) • Need to adapt metrics to IFRS 17 requirements |
| Impact of yield curve changes | <ul style="list-style-type: none"> • General Model products profitable at inception – impact of change in yield curve on P&L and does not make group onerous • Products onerous at inception – change in yield curve may impact degree of onerousness |
| Understanding P&L volatility | <ul style="list-style-type: none"> • Difference in treatment of profitable contracts vs. loss making • Movement from Onerous to profitable and vice versa may introduce considerable volatility |

Other Considerations / Points

| Particulars | Consideration |
|---|--|
| Relief available for Quota share reinsurance | <ul style="list-style-type: none">• If the underlying contract is covered via a proportionate reinsurance contract, i.e. quota share treaty, the entity can take the credit of reinsurance recoveries on such onerous contracts at initial recognition or when onerous contracts are added to the group, by multiplying the % of recoveries to be received to the Loss on contracts on that date to reduce the onerousness flowing to the Profit and Loss. |
| Measurement for contracts with direct participation | <ul style="list-style-type: none">• No change in treatment of Onerous contract• Companies to consider whether to allow impact of change in underlying in defining systematic allocation ratios |
| Group / subsidiary reporting | <ul style="list-style-type: none">• Differences between group and subsidiary in defining the level at which onerousness should be tested / assumption to be used. |
| Expense allocation | <ul style="list-style-type: none">• Current vs. structural cost in IFRS 17 test of onerousness? |

Thank you

Any Questions?