







# Behavioral Analytics in Insurance Shailesh Dhuri

**Executive Director** 









Member of Advisory Group on Data Science & Analytics, IAI

## Speaker profile



#### Mr. Shailesh Dhuri

**Founder: Decimal Point Analytics** 

- Founded Decimal Point Analytics to transform investment and financial businesses
- Passionate about integrated technology transforming businesses
- More than 25 years of experience in Entrepreneurship and Fund Management
- Associated with companies such as UTI, Credit Agricole Indosuez, Ceat Financial Services
- Started India's first money market mutual fund
- Part of a team to start India's first Private sector commercial bank
- Instrumental in starting India's first private sector primary dealership in India in 1994
- Part of a team to install first chip and pin ATM in the entire world
- MBA (IIM), PRM, FRM, CFA (India), CWA, B.com. Mumbai (India)



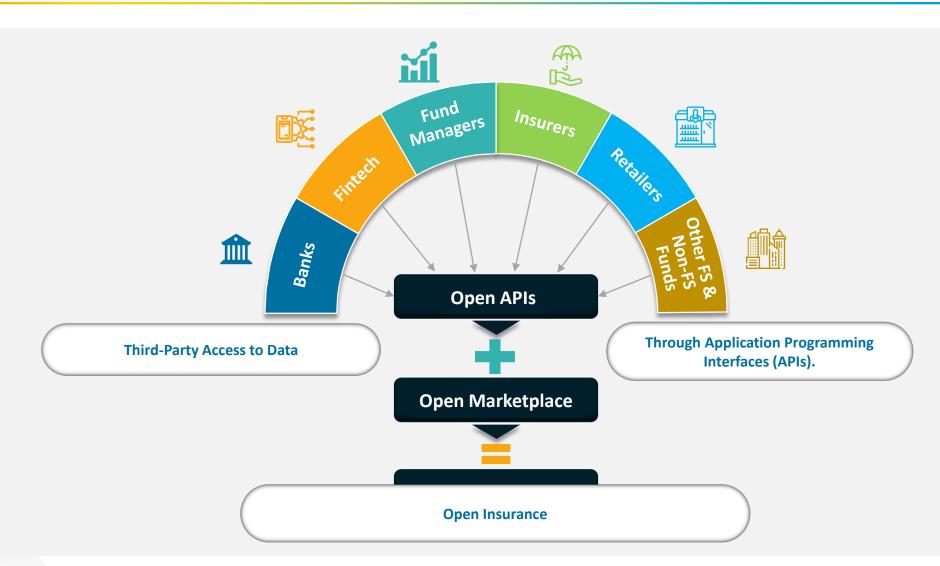
# The Insurance Industry will Lead the Disruption in Financial Services

## **Open Insurance**

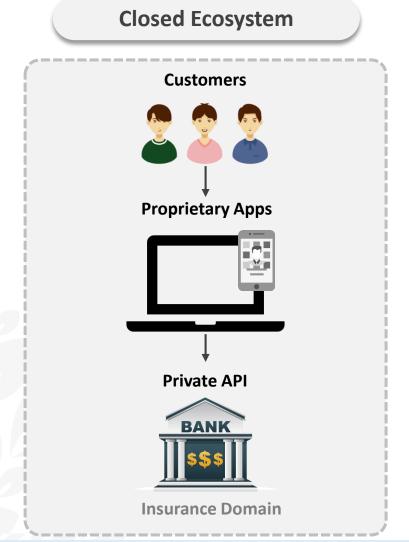


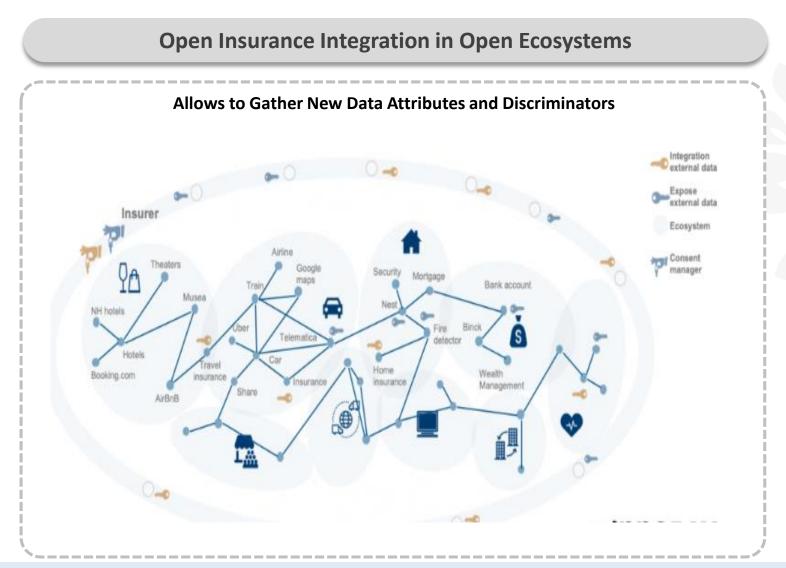
## What is Open Insurance?

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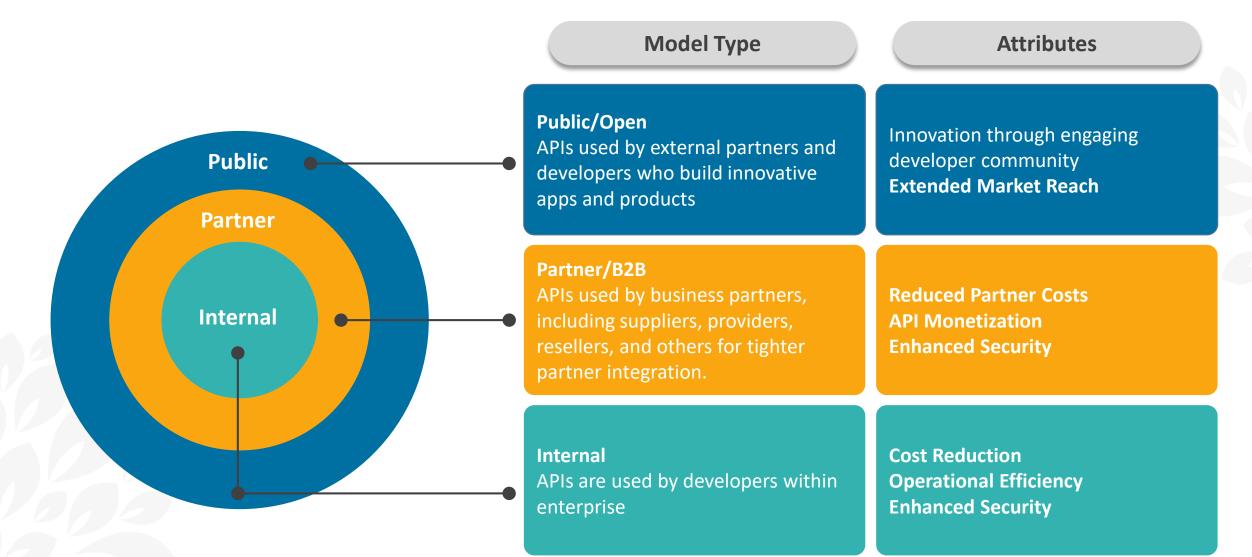


#### Open Insurance will Bring Revolution In The Industry





## Collaboration will Be The New Way Of Doing Businesses



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## Different Types of Insurance will Available Under this Ecosystem



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# Customers will have Full Control of Data

## The Digital Self

**Open Insurance** 

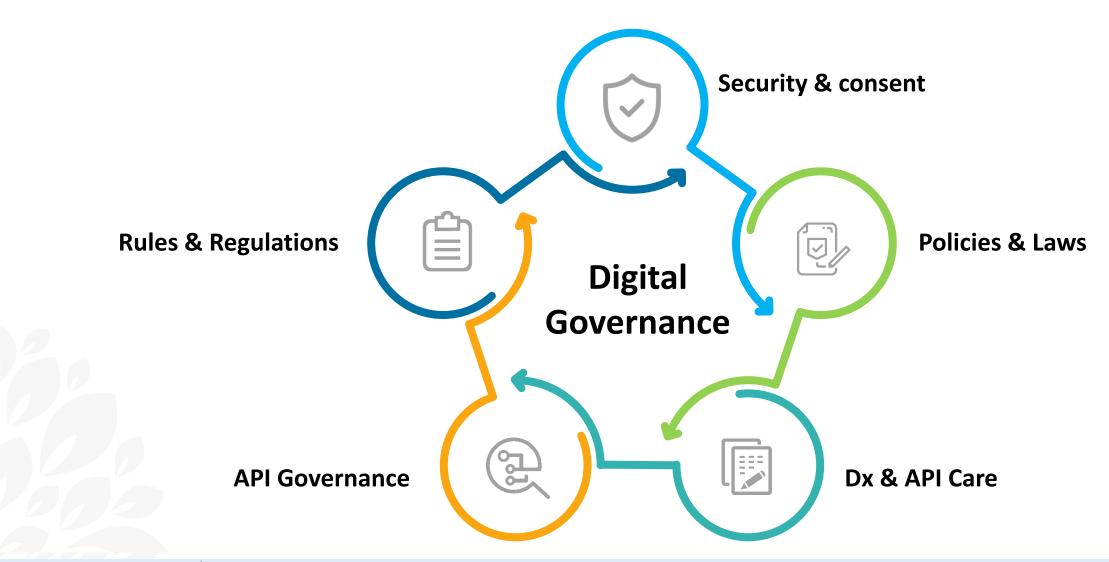


**Open Investment** 

**Open Healthcare** 

**Open Banking** 

## The Digital Governance



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## The Personal Data Protection Act (DPA) has Given Rights to the Customer

#### **Decoding the Data Protection Bill**



#### **What it Means for Consumers**

**DATA** can be processed or shared by any entity only after consent.

**THE** customer can allow third party to use specific data present in the ecosystem.

**All** data to be categorized under three heads general, sensitive and critical.



#### **The Government & Regulatory Role**

**GOVT** will have the power to obtain any user's non-personal data from companies.

**THE** bill mandates that all financial and critical data has to be stored in India.

**SENSITIVE** data has to be stored in India but can be processed outside with consent.



#### What Companies need to do

**SOCIAL** media firms to formulate a voluntary verification process for users.

**SHARING** data without consent will entail a fine of 15 crore or 4% of global turnover.

**DATA** breach or inaction will entail a fine of 5 crore or 2% of global turnover.

#### How DPA is Different from GDPR



#### **DPA**

A child can consent to data processing at age of 13

DPA allows whenever there are legitimate grounds and safeguards are in place to protect individual rights and freedoms

These rights can be ignored if compliance with these rights would seriously impact an organization's ability

DPA provides an exemption from certain requirements of personal data protection for publication in the public interest

Applies to the processing of personal data within the territory of India and body of persons incorporated under Indian law

#### **GDPR**

A child can consent to data processing at age of 16

GDPR states that data subjects have a right not to be subject to automated decision making or profiling

GDPR ensures that all data subjects have rights in relation to the processing of their personal data

GDPR gives Member States scope to balance the right to privacy with the right to freedom of expression and information

Applies to any organization holding and processing EU citizen personal data, even it is not based in the EU

## Opportunities and Threats for the Insurance Industry

**Stimulate Innovation in Product Development** 

**New Revenue Streams** 

**Better Customer Engagement** 

**Economies of Scale** 

**Sustainable Service Model** 

**Potential Operating Efficiencies** 

**Data Privacy Breaches** 

**Low Entry Barrier for New Players** 

**Limited Differentiation** 

**High Competition** 



## **Insurance Portability**



## The Potential Benefit of Open Insurance is Insurance Portability



## Data Portability at the Core of Insurance Portability

#### Why Data Portability is a Must for Insurance Portability?

To ensure that customers could keep their benefits even with the new Insurance company

> To avoid repetitive procedures- The policyholder must again submit all the required documents

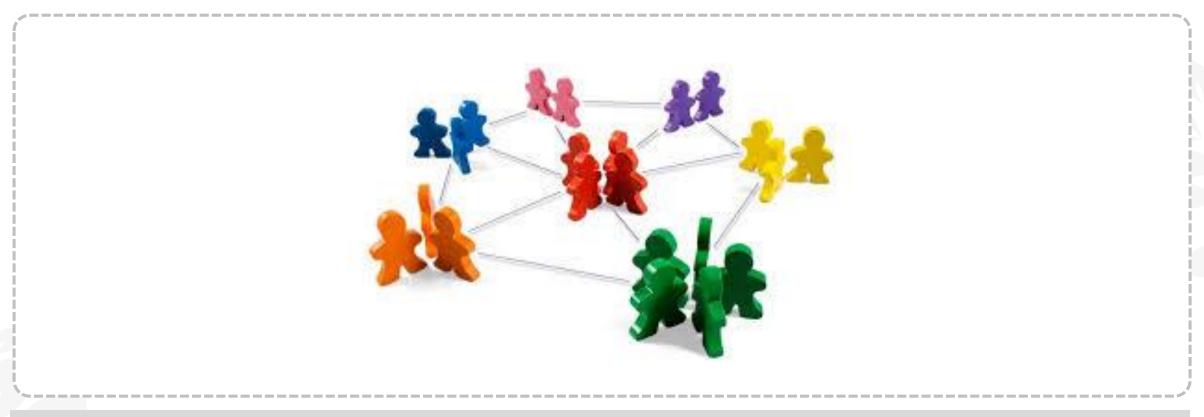
To protect their private data

To reduce portability time- Porting a policy takes the same time as issuance of a new policy

## Peer-to-Peer (P2P) Insurance

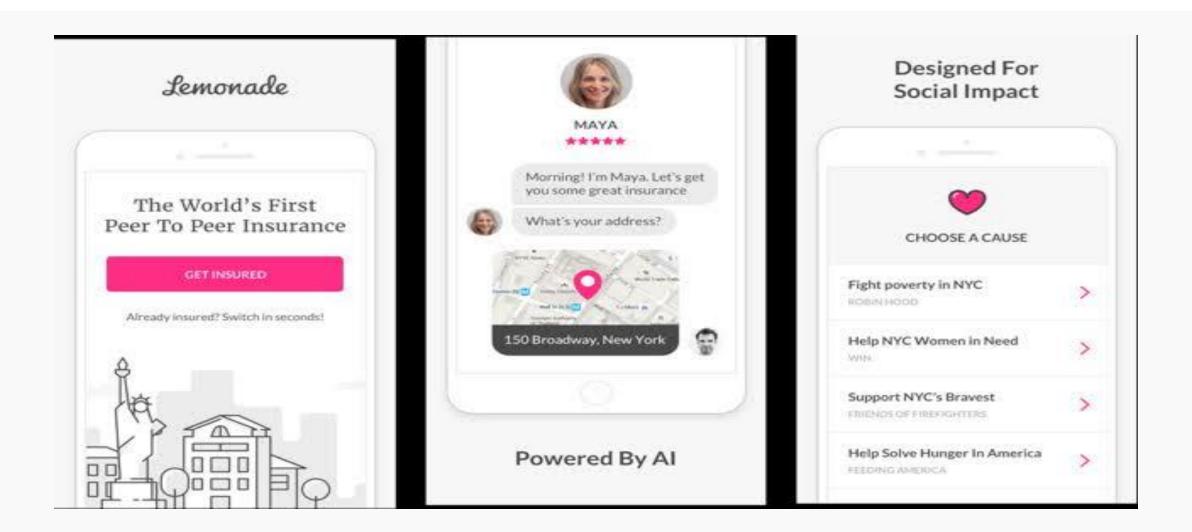


#### Peer to Peer Insurance Model



Peer-to-Peer (P2P) Insurance is a Risk Sharing Network where a Group of Individuals Pool their Premiums Together to Insure Against a Risk.

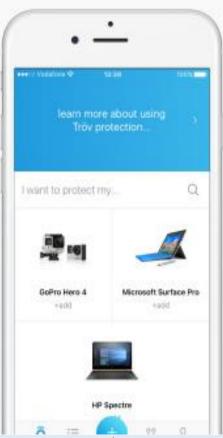
## Lemonade: P2P App Gives An Insurance Quote in Less Than Three Minutes



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## TROV: On-Demand Insurance for the things You Love

## **Easily Collect Details About Your Things**

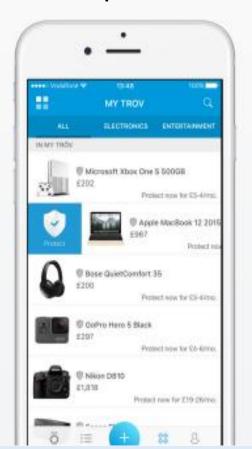


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Choose the Price that's Right for You



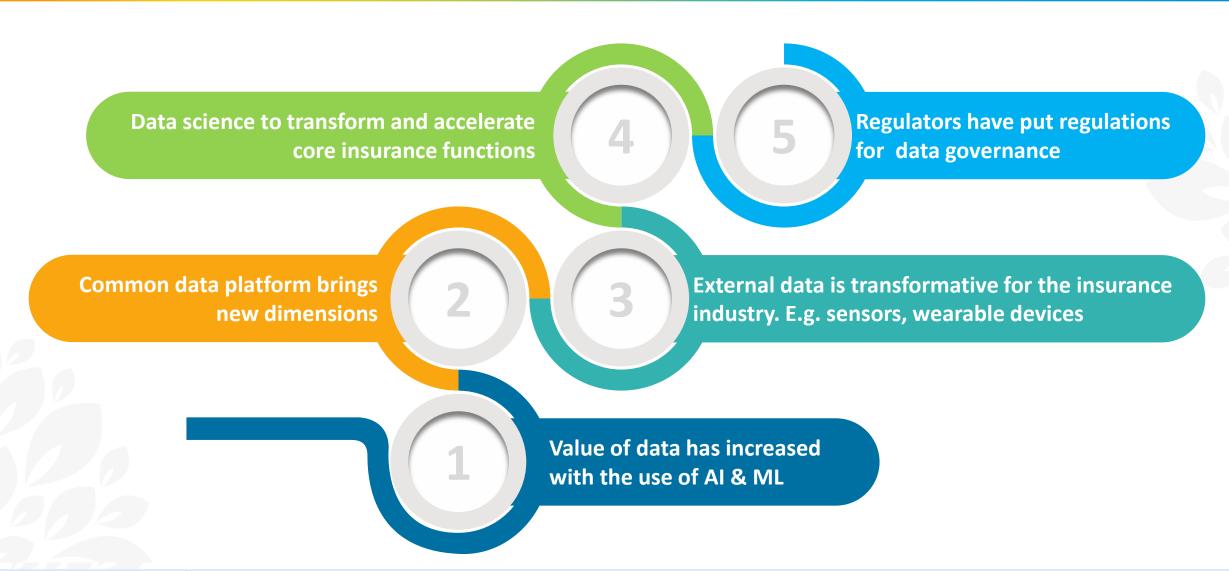
Swipe to Protect Just What's Important to You



Claims are as Easy as Sending a Few Text Messages



### Data is at the Core of New Disrupting Innovations





## Big Data Explosion will Transform The Role Of Actuaries



## Actuaries were the First to Handle Big Data to Underwrite the Premium



#### But Premium Rationality is Often Questionable



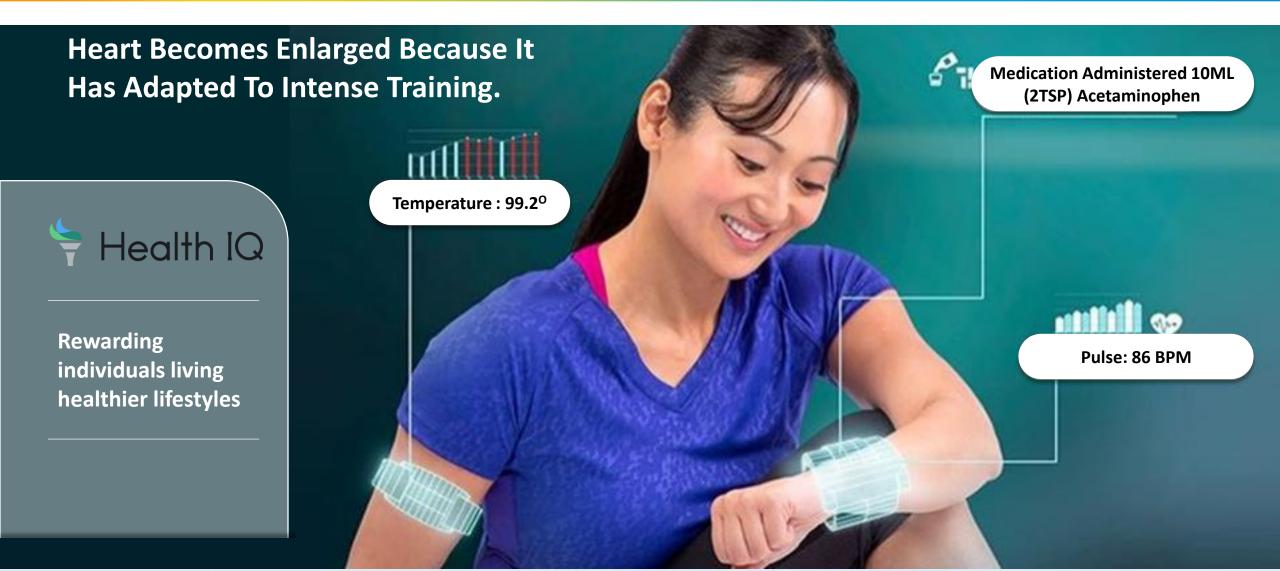
Result

**No Rationality on Premium** 

**No Cross-Selling Opportunities** 

**No Tailored Product** 

#### For Instance High Intensity Athletes are Overpaying for Life Insurance

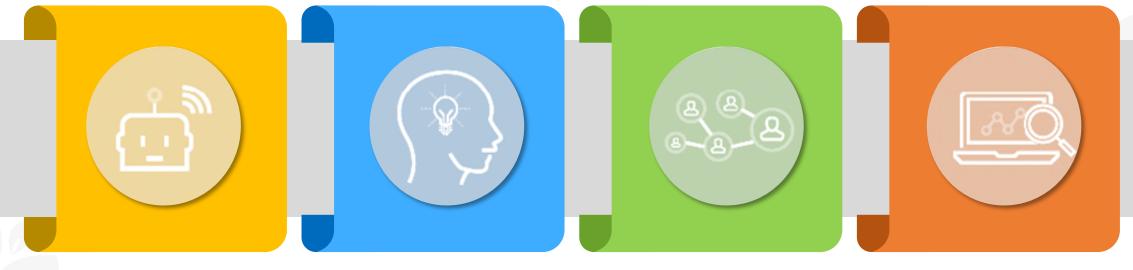




## Time for Insurers to Change the Blueprint



## Change is Coming Across the Value Chain



Standard processes automated with robots complementing the traditional workforce Focused on creation and communication of business insights and higher-value analytical tasks

Highly connected teams across actuarial, finance, risk claims and underwriting teams

Information interpreters and data and analytics champions supporting new products and offerings

#### Insight into the Expected Changes in the Value Chain

#### **Product Development Customized products** Sum insured through usage-based information **Claims Management** Automated claims filing and processing using intelligent data **Sales & Distribution** capture and analysis Straight through processing (STP) **Data Flows Through APIs** Reduction in time taken for claim **AI Based Analytics** validation and payment processes by **BI Dashboards for Real**using image analysis algorithms **Time Control of Process Policy Administration Underwriting** Reduce the time taken for customer Competitive pricing identification Flexibility to improve factors such as driving Use of chatbots and virtual assistants behavior

Personalized services round the clock

#### From Evolving Customer Journey

#### The Customer Journey



#### **Traditional VS Digital**



**Get Approved And Receive Funds Instantly** 

### To Changing Customer Characteristics and Preferences

#### **Characteristics**

**Tech Savvy** 

**Difficult to Satisfy** 

**Socially Active** 

**Seek Inter-connectivity** 

**Seek Comprehensive Coverage** 



#### **Preferences**

Digital Touchpoints, Ease of Use and Faster Service

**Personalization of Services** 

**Ease of Accessing and Sharing Data** 

**Seamless and Omnichannel Access** 

**End-to-End Risk Solutions** 



# Behavioral Analytics will Help Actuaries to Know Customer Closely

#### Transform the Business Decision Making

**Customer Data** 



It all starts with customer data, no matter the format or provenance (internal/external-see social media)...

**Analytics** 



...You can then apply machine learning algorithms to analyse even complex data relationships...

Insight



...and gather
meaningful insights
about our customers'
behaviours, attitudes
and needs....

Decision



...this helps to make informed and better decisions...

**Improved Performance** 



...and achieve a competitive advantage

#### And Create a Unique Value Proposition

#### **Insurance Companies**

- High Acquisition Rate
- High Renewal Rate
- Better Pricing
- Cross Selling Opportunities
- Better Profitability
- Seamless Claims Management
- Low Fraud Rates

#### **Society**

- Better Risk sharing mechanisms
- Low interlinked Risk
- Better Resource Allocation



#### Customers

- Personalized Product
- Dynamic Premium
- Faster Solution
- frictionless Purchase Journey
- Customer Experience
- Customer Satisfaction





## Digital Data will Help Understand Customer Behavior



## Digital Data Is Coming from Web-Connected Devices



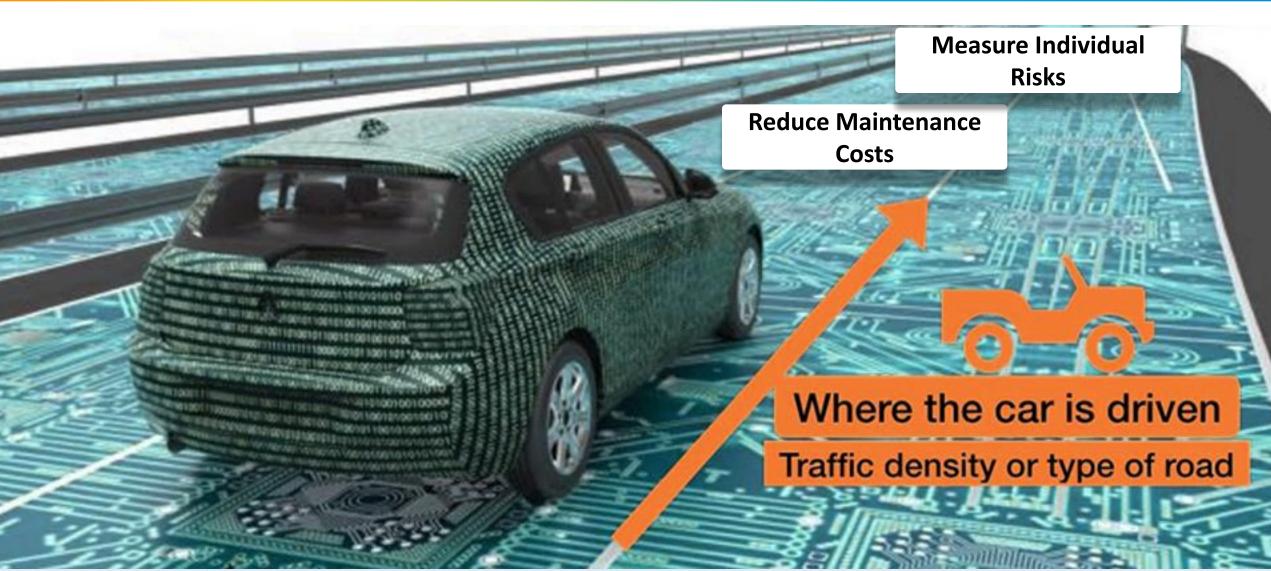
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#### Wearables Helps to Monitor Health Risks Associated with Profile



#### **Auto Tracker Is Revolutionizing Auto Insurance**

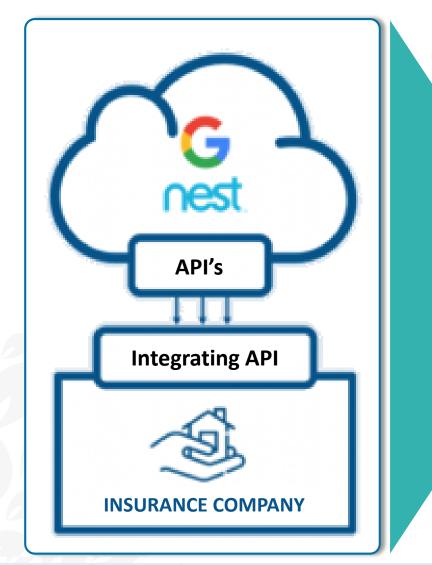


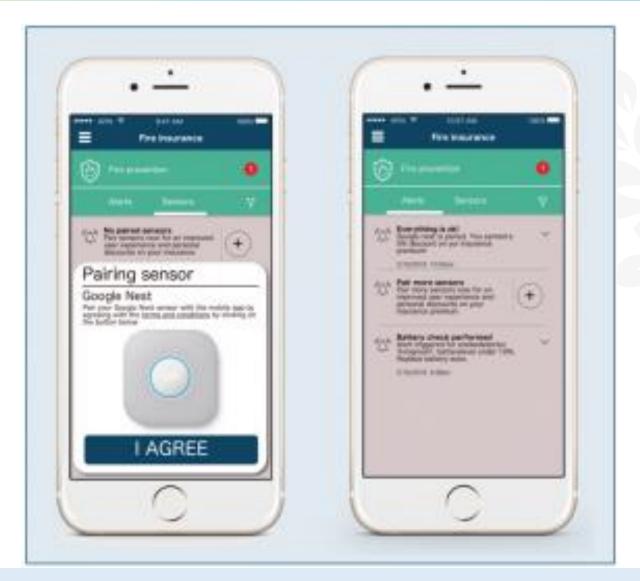
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#### **Smart Homes with Sensor Tells the True Picture**



# Google Nest API Allows Insurer to See Whether Fire Alarm Is Working





#### FAStag will Give Insights Into the Driving Pattern

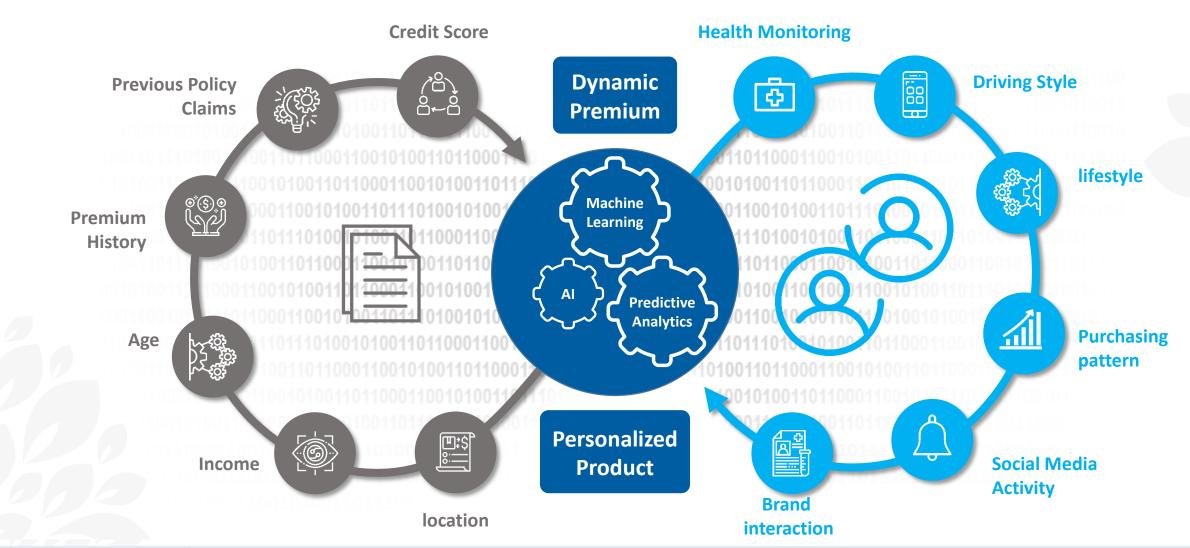




### Transformation will Occur in the Insurance Industry



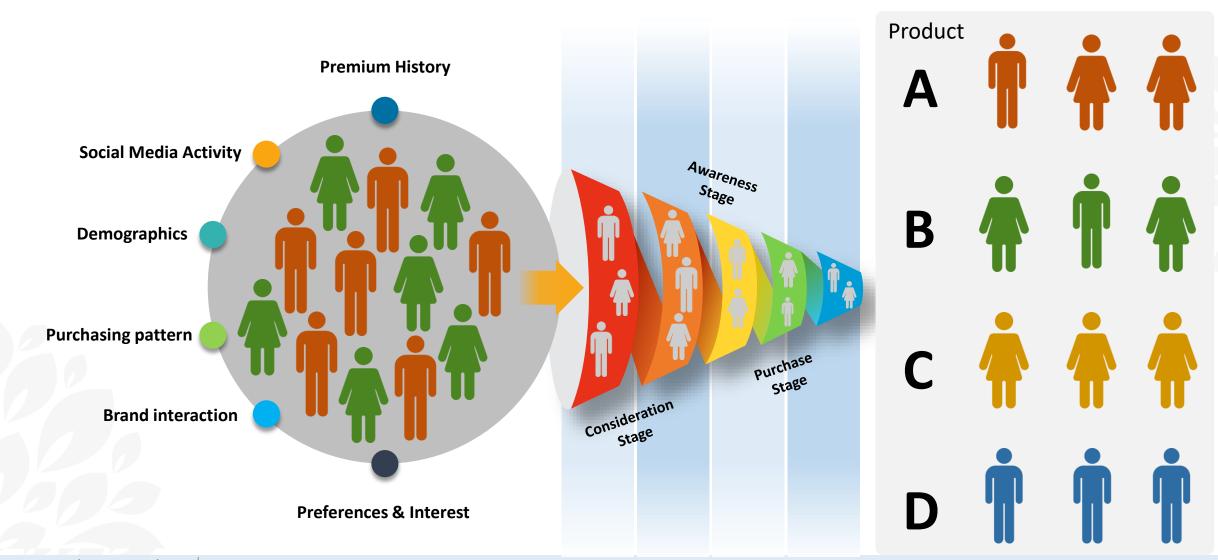
## Dynamic Premium and Personalized Product will be Offered to Every Customer



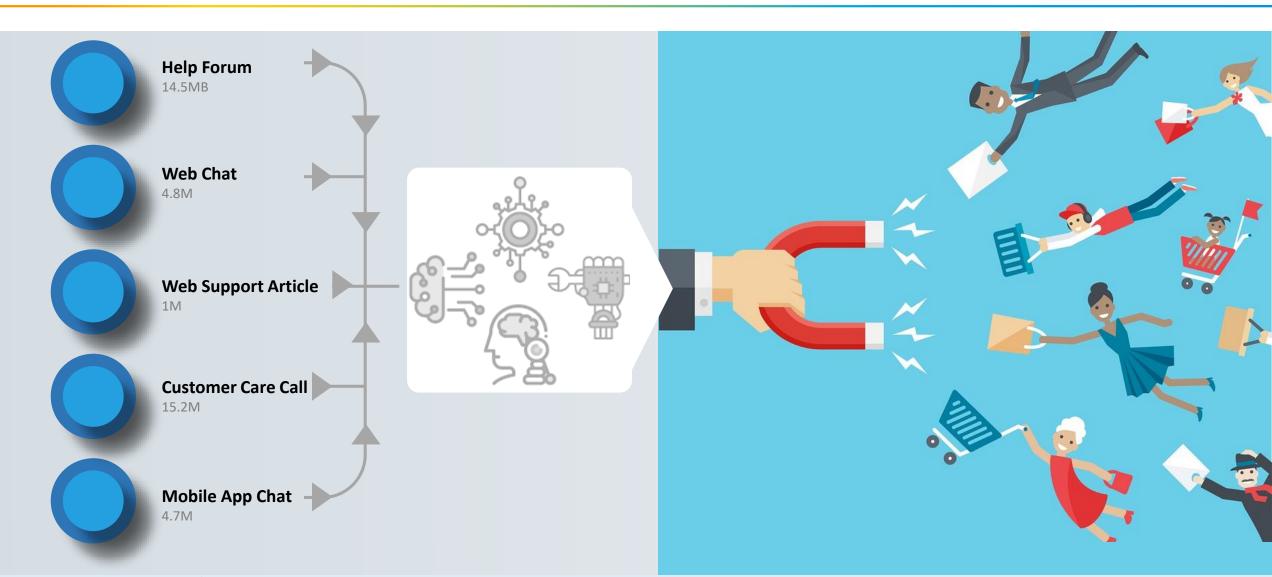
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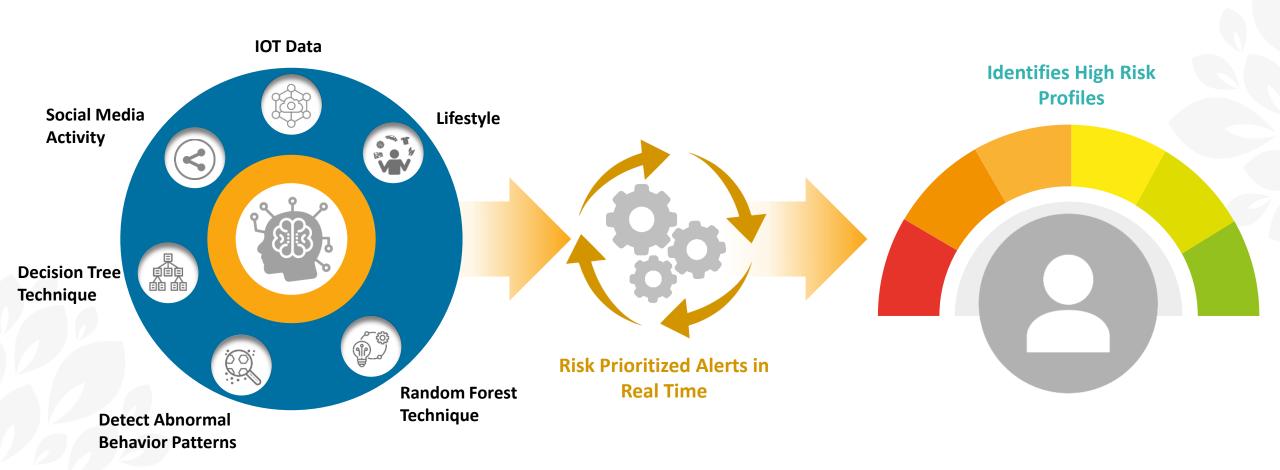
#### Unique Pre-Approved Deals will be Offered



#### Persistency and Renewal Rates will Improve

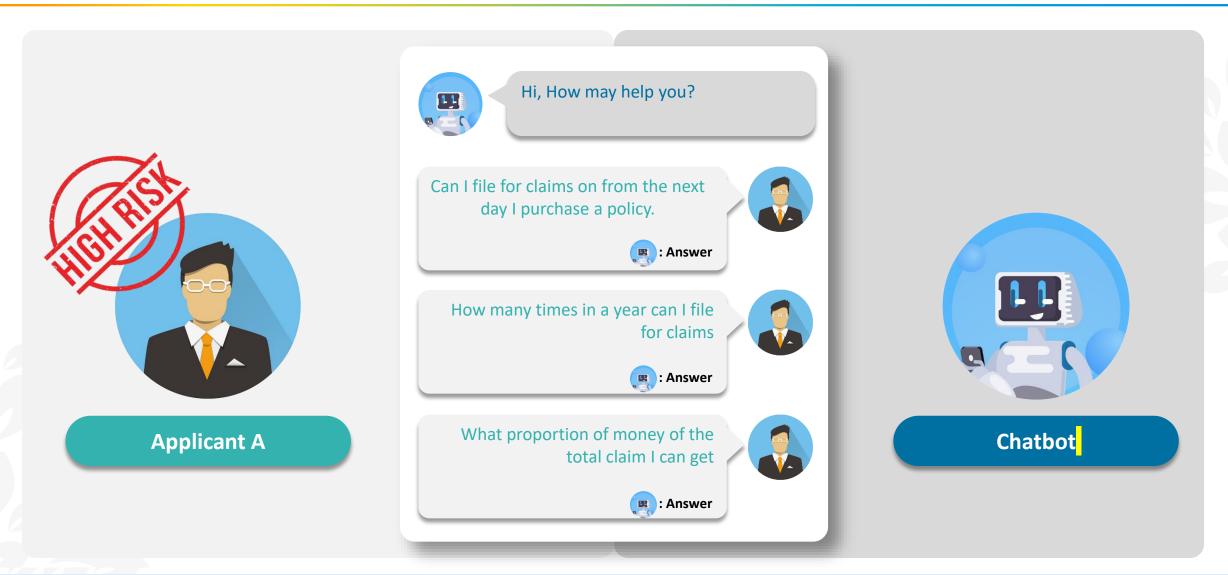


#### Identification of High Claims in Future can be Possible



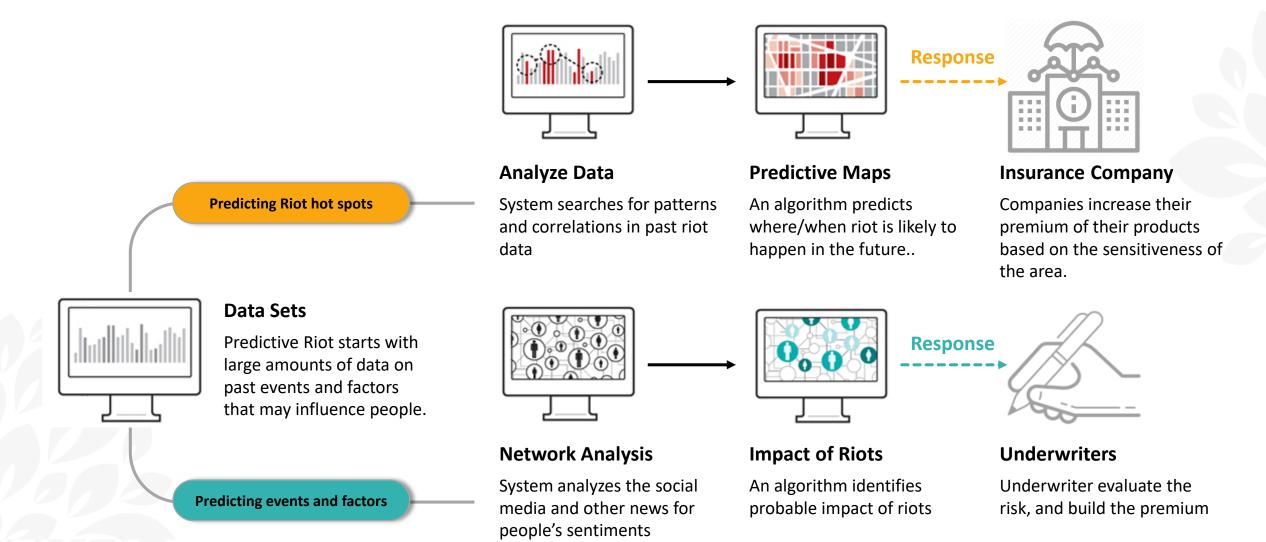
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## Textual Analytics will Enable to Identify Probable Fraudulent Behaviour

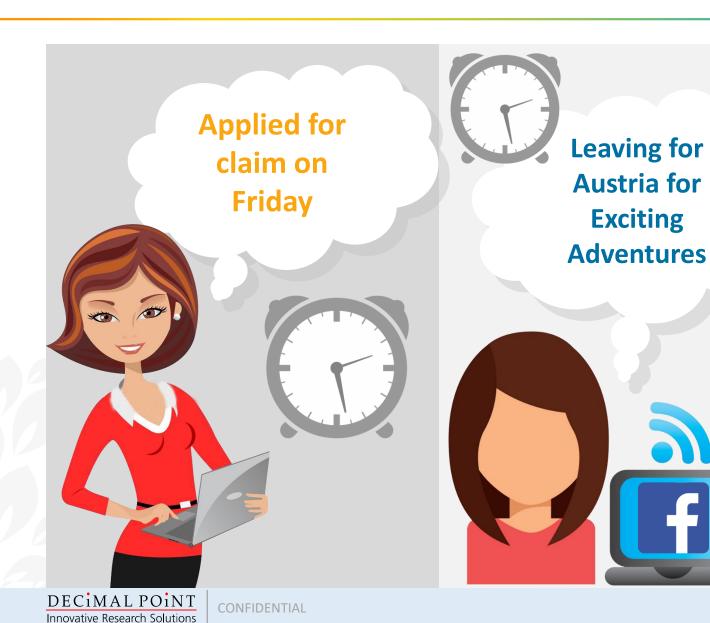


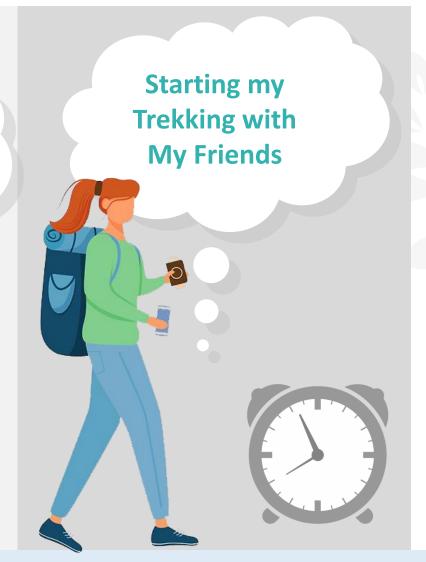
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## Textual Analytics to Predict Where/When Riot is Likely to Happen in the Future

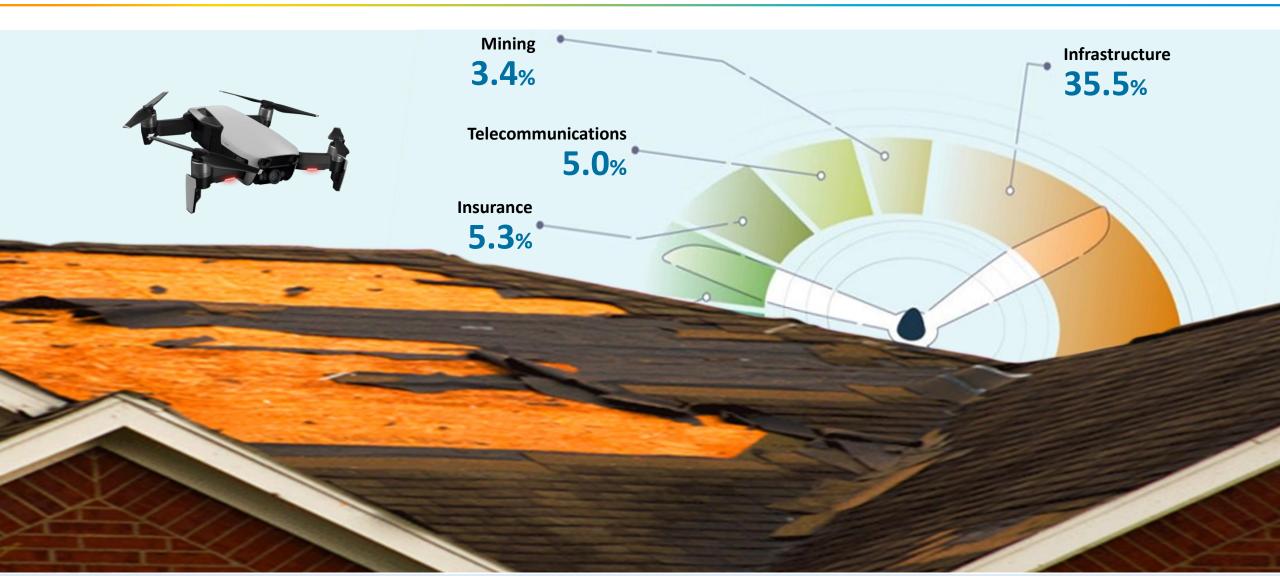


#### Using Social Media to Fight Insurance Fraud





#### Increasing Drone Usage For Fast Claim Inspection and Settlement

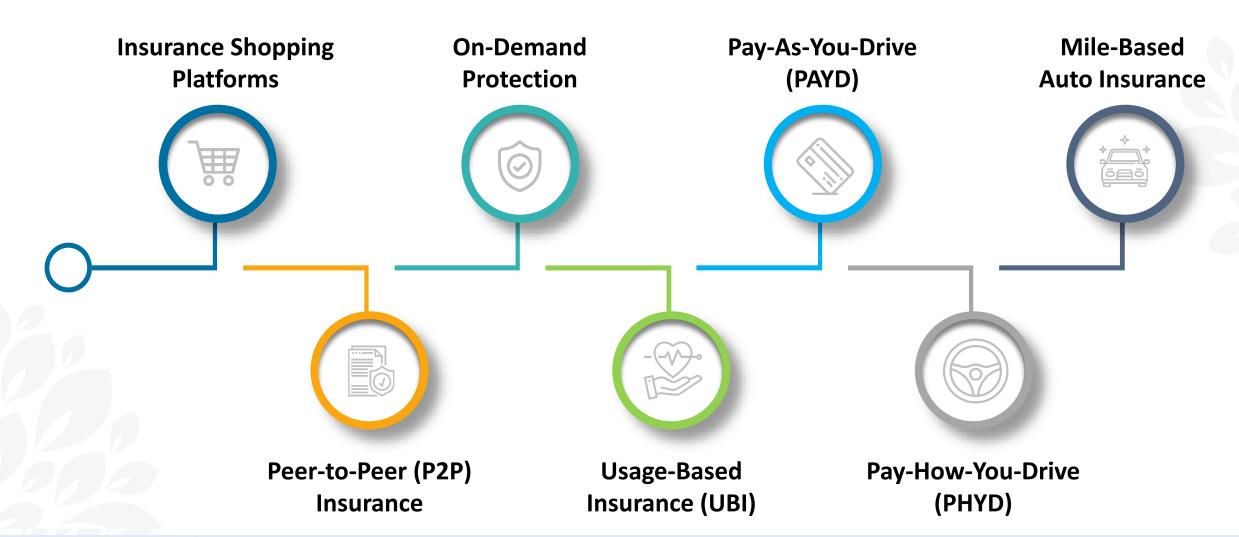




### **Emerging Models in the Insurance Space**



#### **Emerging Business Models**





### Thank you!!

