

Swiss Re



Natural Catastrophe Risk Assessment & Management

Vineet Kumar, Swiss Re | ERM Webinar | 11 December 2013

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150
YEARS

Agenda

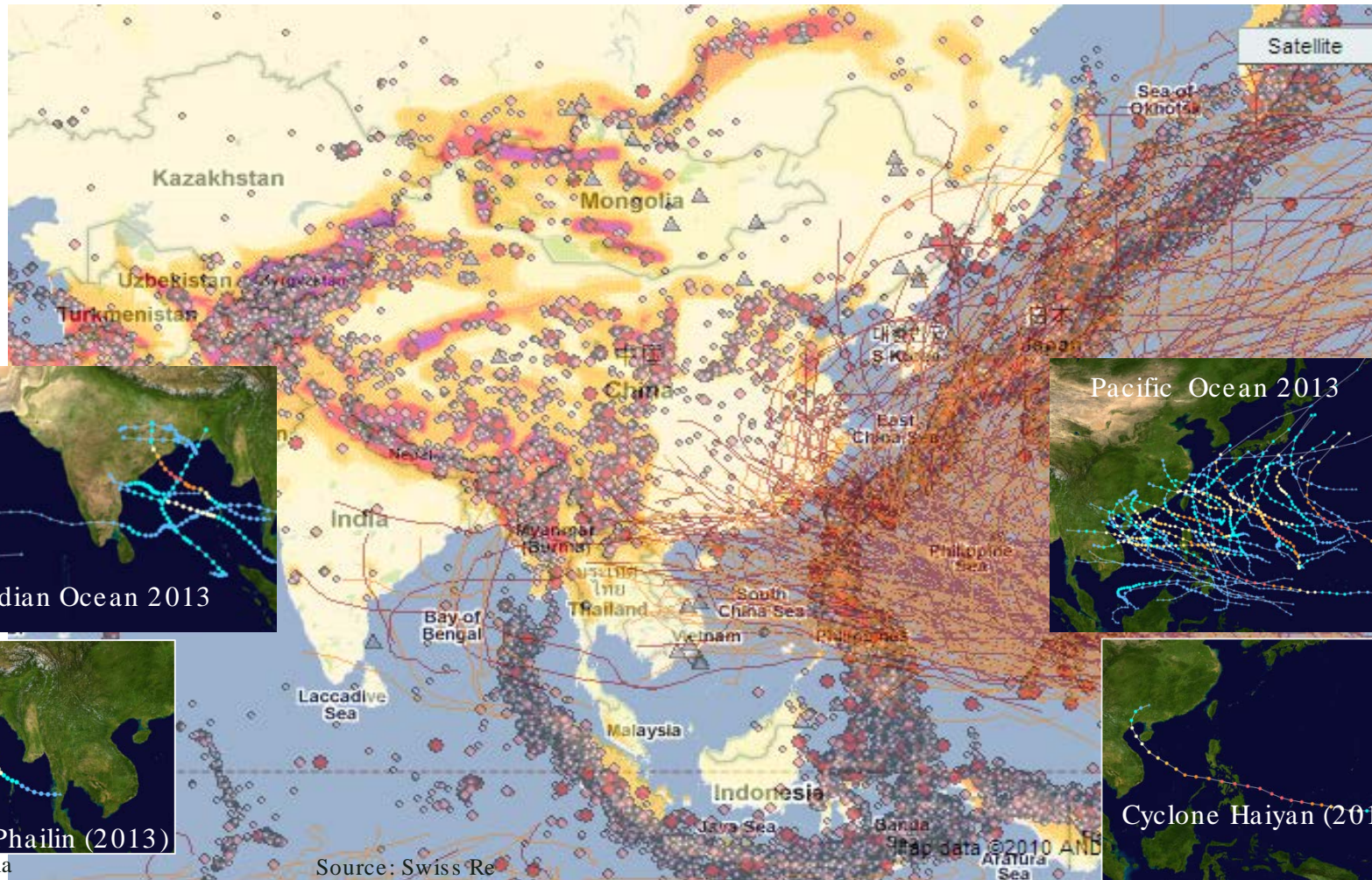
- Nat Cat Risk in Asia & India
- Overview of Nat Cat Modeling
- Lessons Learnt from Recent Events in Asia
- Nat Cat Capacity Management



Nat Cat Risk in Asia



Natural Perils across Asia



North Indian Ocean 2013

Pacific Ocean 2013

Cyclone Phailin (2013)

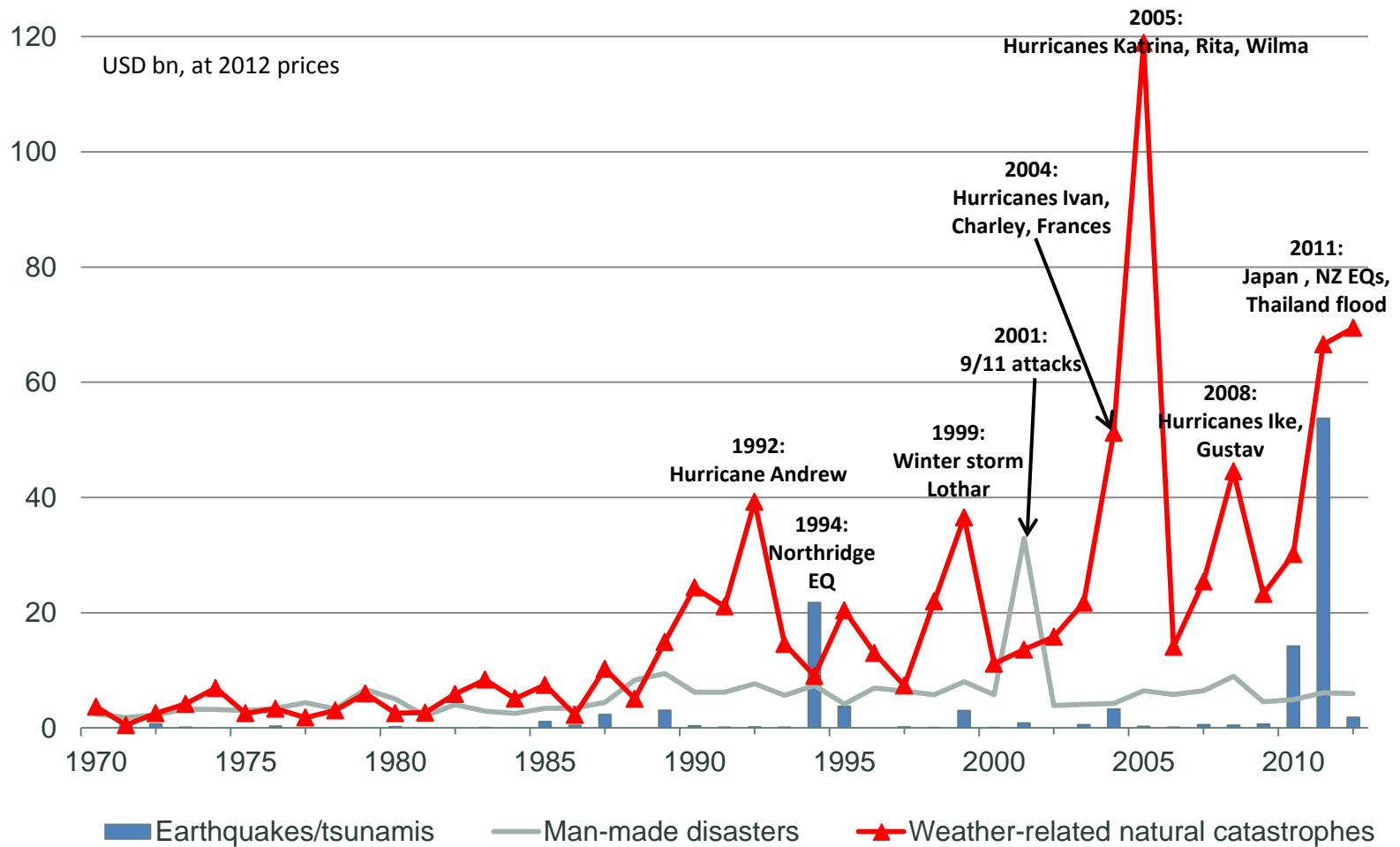
Cyclone Haiyan (2013)

Source: Wikipedia

Source: Swiss Re

Map data ©2010 AND AT&T

Insured catastrophe losses 1970–2012



Source: Swiss Re, *Sigma*



Catastrophes and losses in 2012 by region

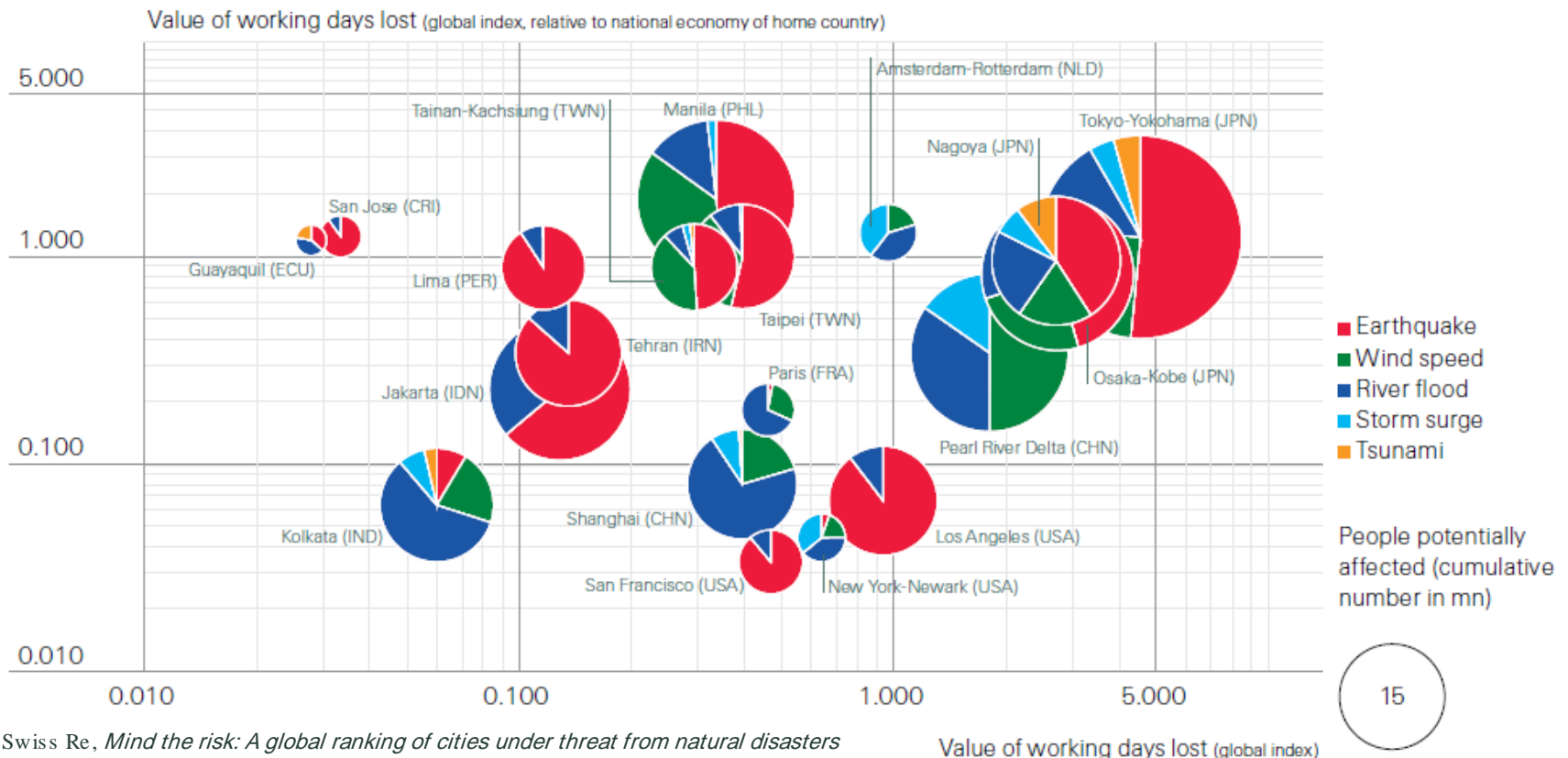
Region	Number	Victims	Insured loss		Total loss	
			in %	in USD bn	in %	in USD bn
North America	43	560	4.0%	64.6	83.6%	118.5
Latin America & Caribbean	30	1 167	8.4%	0.9	1.2%	4.2
Europe	33	1 480	10.7%	5.5	7.1%	26.8
Africa	53	2 300	16.5%	0.2	0.3%	1.5
Asia	115	7 177	51.5%	3.4	4.4%	30.5
Oceania/Australia	7	97	0.7%	0.3	0.4%	1.1
Seas/Space	37	1 148	8.2%	2.4	3.1%	3.1
Total	318	13 929	100.0%	77.2	100.0%	185.7

Source: Swiss Re, *Sigma*



Metropolitan Areas at Risk from Nat Cats

- 616 metropolitan areas are globally analyzed with Swiss Re CatNet® tool
 - in terms of people potentially affected
 - value of working days lost (proxy for GDP lost) absolutely and relative to country



Source: Swiss Re, *Mind the risk: A global ranking of cities under threat from natural disasters*



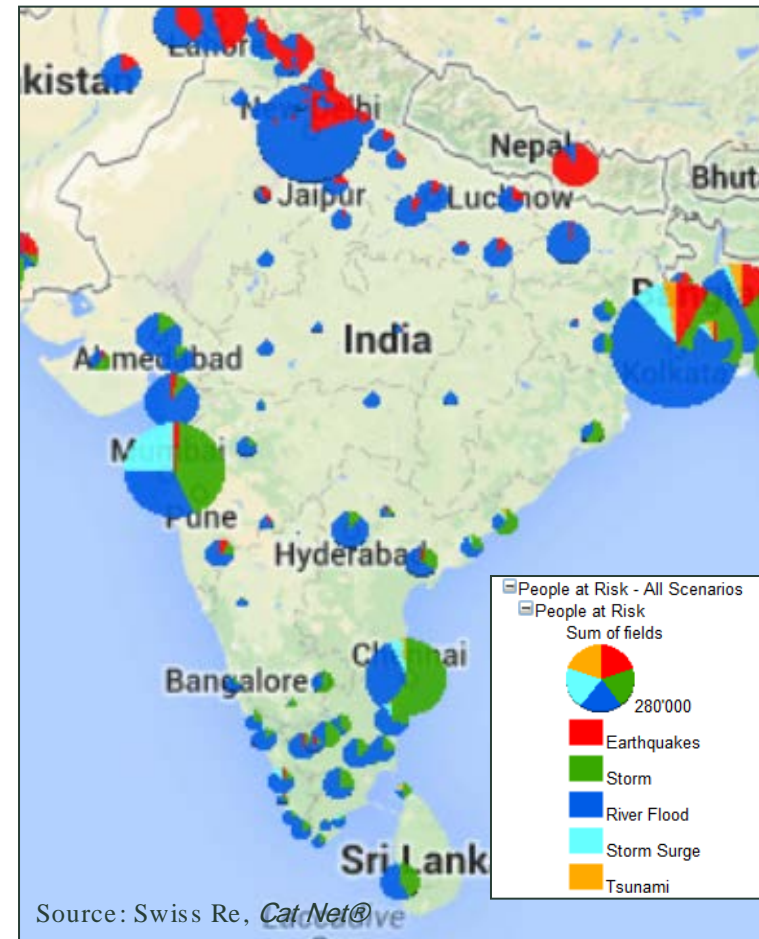
Indian cities at risk from Nat Cats (Earthquake, River Flood, Storm, Storm Surge, and Tsunami)

- **Kolkata** (Population: 19.1 m)
 - Rank 7th for the people potentially affected (PPA) aggregated for all perils (17.9m)
 - Rank 3rd for the PPA by river flood (10.5m)
 - Rank 8th for the PPA by storm surge (1.4m)
 - Rank 5th for the PPA by tsunami (0.6m)

- **Mumbai** (Population: 20.6m)
 - Rank 8th for the PPA by storm (4.3m)
 - Rank 3rd for the PPA by storm surge (2.6m)

- **Chennai** (Population: 8.5 m)
 - Rank 9th for the PPA by storm (4.0m)
 - Rank 10th for the PPA by Tsunami (0.2m)

- **Delhi** (Population: 21.9 m)
 - Rank 5th for the PPA by river flood (8.9m)





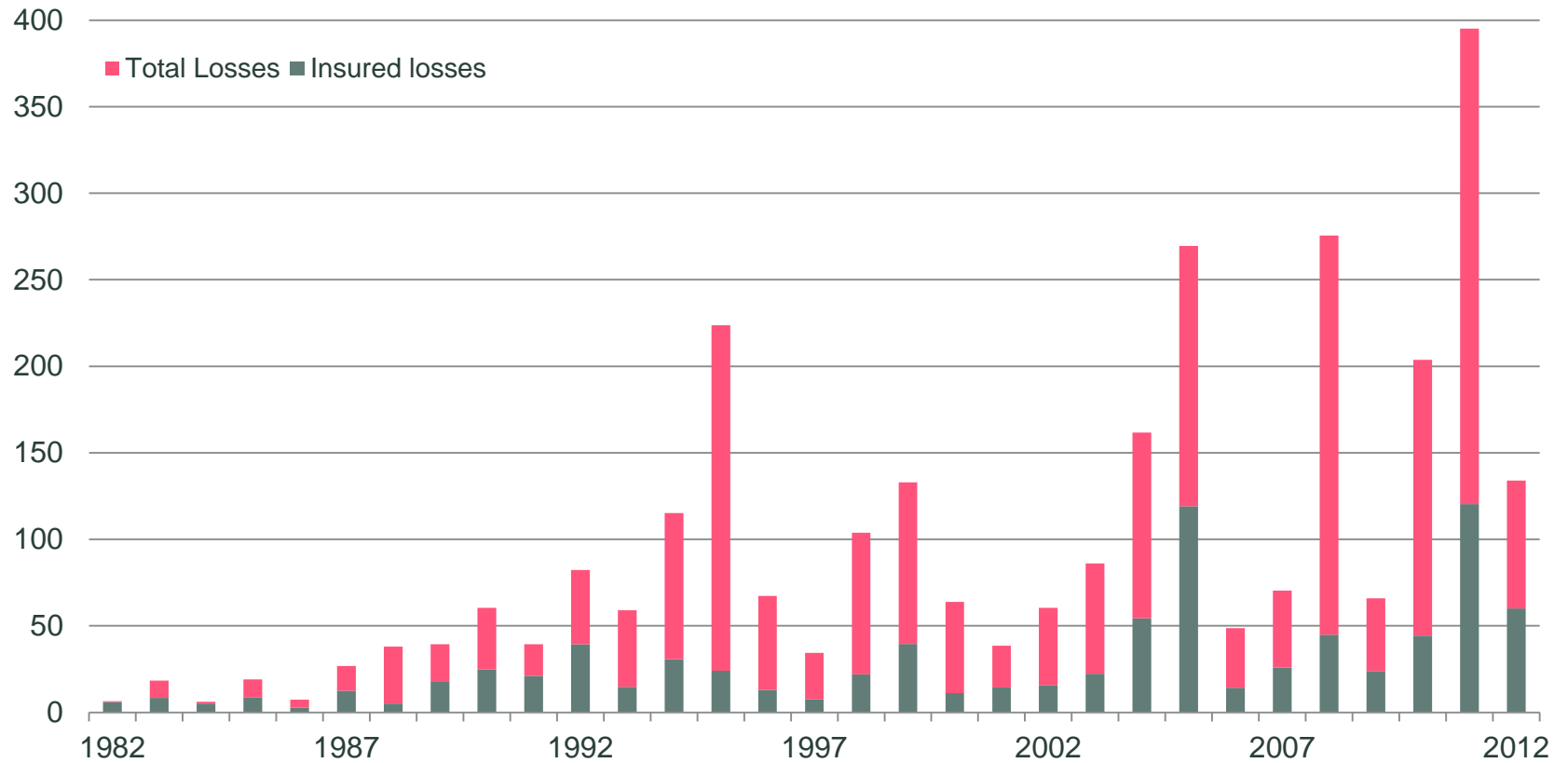
Why we need Nat Cat models



Massive gap between economic and insured losses

Natural catastrophe losses 1982-2012, in USD billion (2012 prices)

*2012 Loss numbers are a preliminary estimate



Note: Insured losses: property and business interruption, excluding liability and life insurance losses

Source: Swiss Re sigma



Growth of values is the main driver of increasing natural catastrophe losses



Flora Fountain, Mumbai (1900s)*

Flora Fountain, Mumbai (2000s)*

*Source/Photo Credit: Himansu Kamdar and Discover India Team<<http://discoverindiabyroad.blogspot.ch/p/lost-mumbai.html>>

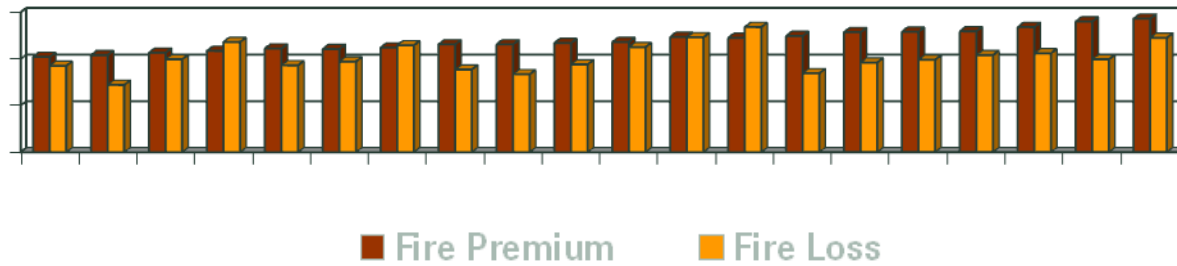
- ### Reasons
- Increasing values
 - Concentration of values in exposed areas
 - Increasing vulnerability
 - Growing insurance penetration
 - Changing hazard (climate variability, climate change)

Loss history is not a good guide for risk, models are an indispensable tool.

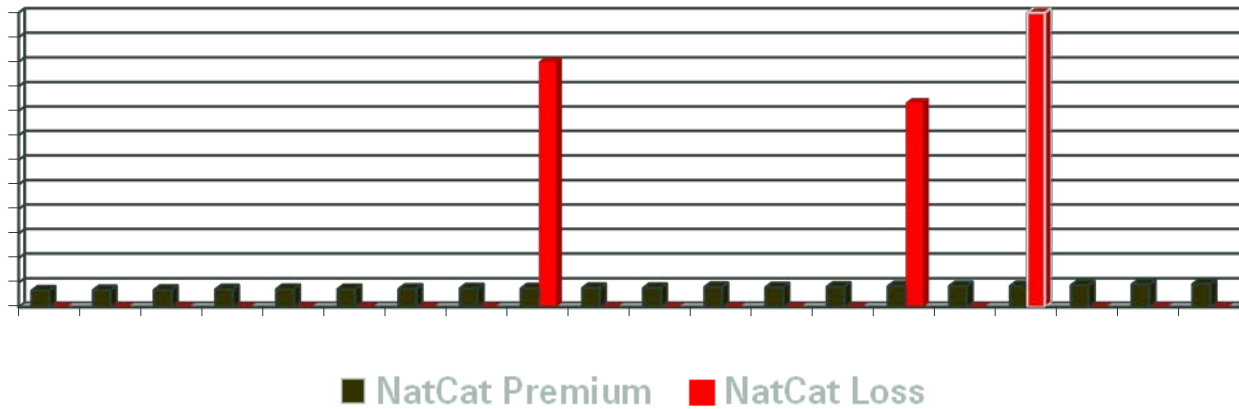
Nat Cat risk assessment: Premium income vs. losses



Fire:



Natural catastrophes:



Nat Cat modeling landscape

- Vendor models



- Broker models

- Company proprietary models



Research driven NatCat underwriting

Think tank "Cat Perils"

	<p>In-house models as key source for accurate Underwriting at reasonable cost</p> <ul style="list-style-type: none"> • Taylor-made, state-of-the-art models to allow efficient Underwriting process, incl. hot line • No black box approach • Option to react swiftly on new findings e.g. EQ Chile & BI, Japan EQ aftershocks
<p>Engineers Physicists Meteorologists Geologists Hydrologists</p>	<p>Team of experts to develop custom made solutions and train Underwriters</p> <ul style="list-style-type: none"> • Value proposition and client centric approach as key drivers • Structure and rate complex cases due to available R&D data set e.g. ILS • Educated Underwriters to go beyond simple tool usage, strong link to Universities
	<p>Valuable client services, value proposition and branding</p> <ul style="list-style-type: none"> • Own R&D and natcat risk awareness brings added value to clients and builds SR reputation • Client tools e.g. CatNet • Support communication activities of Swiss Re with sound expertise
	<p>Integrated & transparent risk management</p> <ul style="list-style-type: none"> • All relevant lines of business included, automatic process • Successful portfolio steering thanks to transparent figures and sound hazard assessment • No big surprises as long as "mother nature behaves"



Natural catastrophe models

Four elements to model losses

Risk

Loss resistance

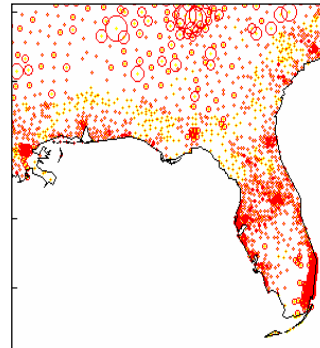
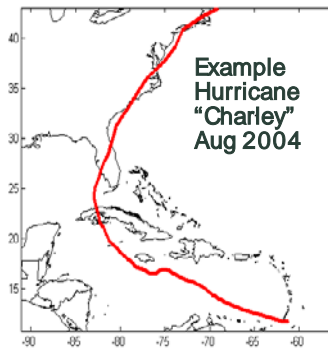
Value
distribution

Coverage
conditions

How often?
How strong?

How well built
and protected?

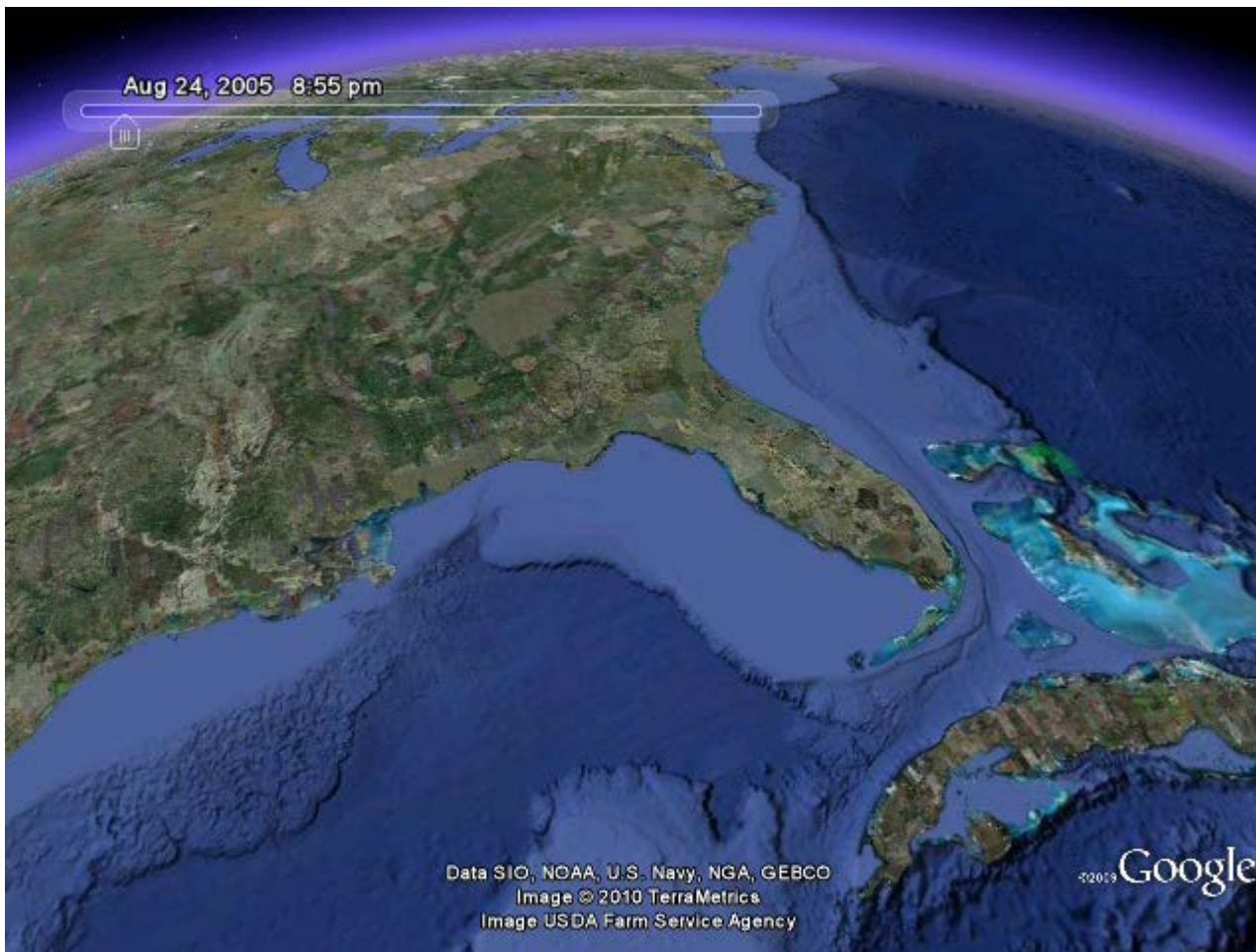
What is covered?
Where? How?



- Insurance sums
- Limits
- Excess
- Exclusions
- etc.

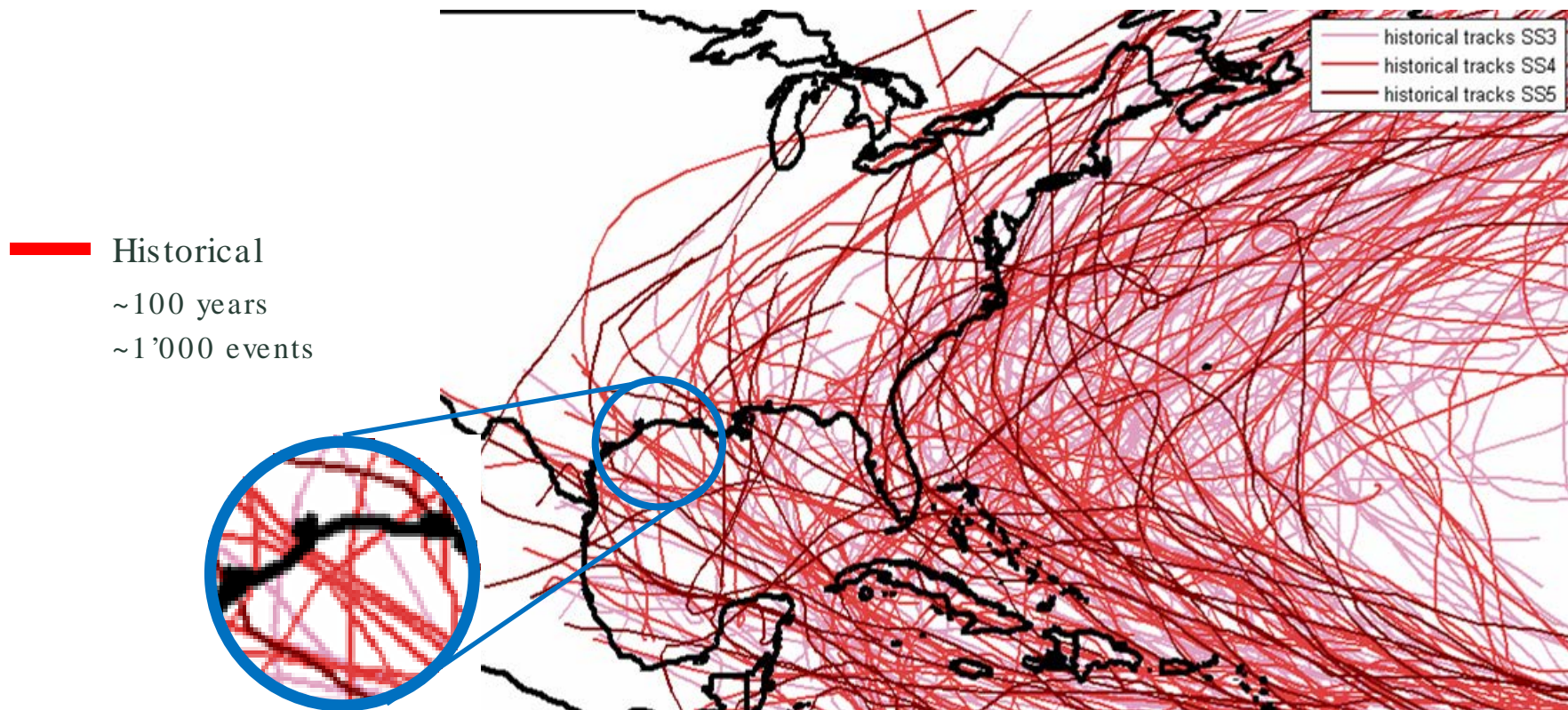


Simplest catastrophe model Calculating a loss scenario



Hurricane
Katrina 2005

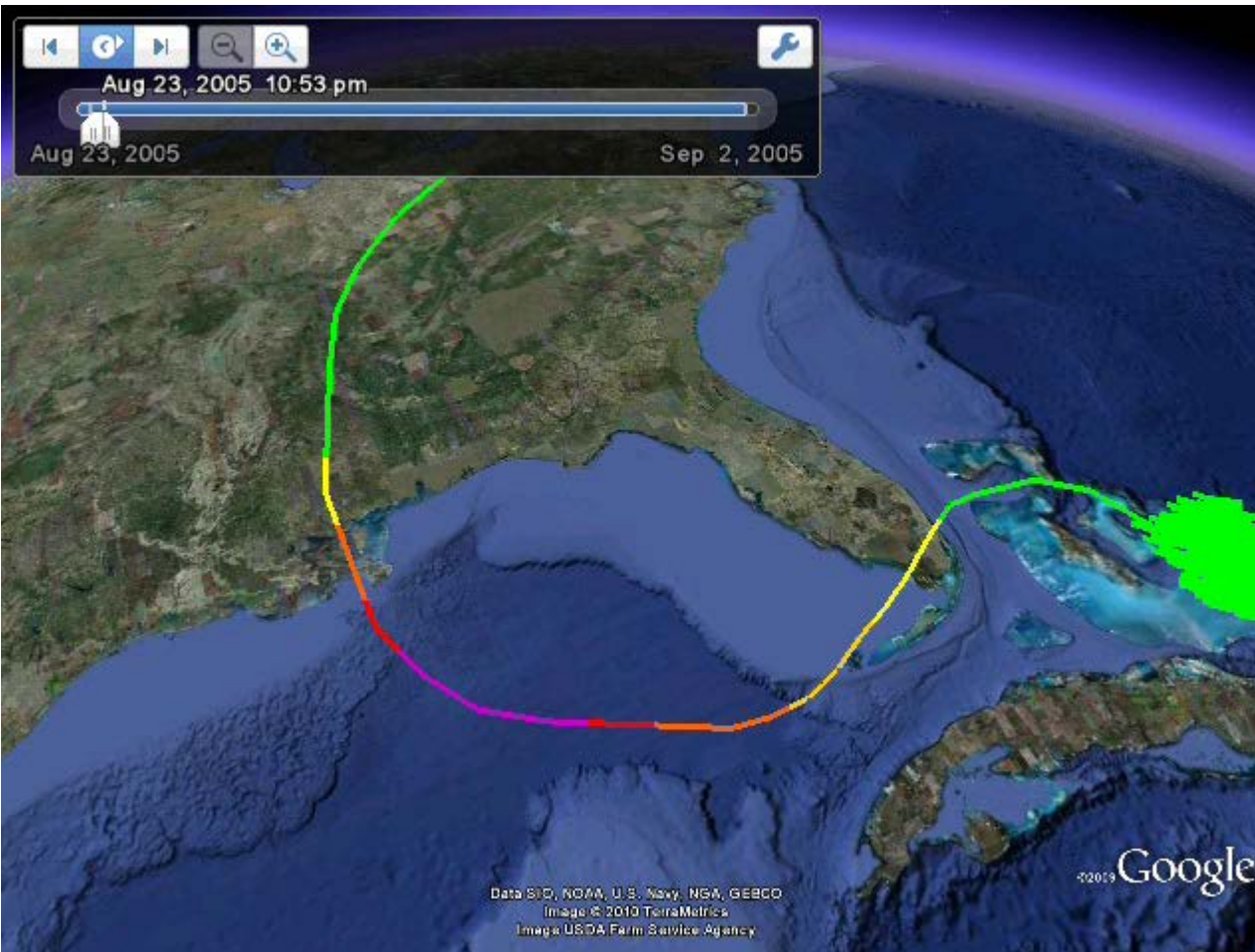
Tropical cyclones in the north Atlantic historical tracks



Even 100 years worth of historical events are not enough to fully reflect risk.



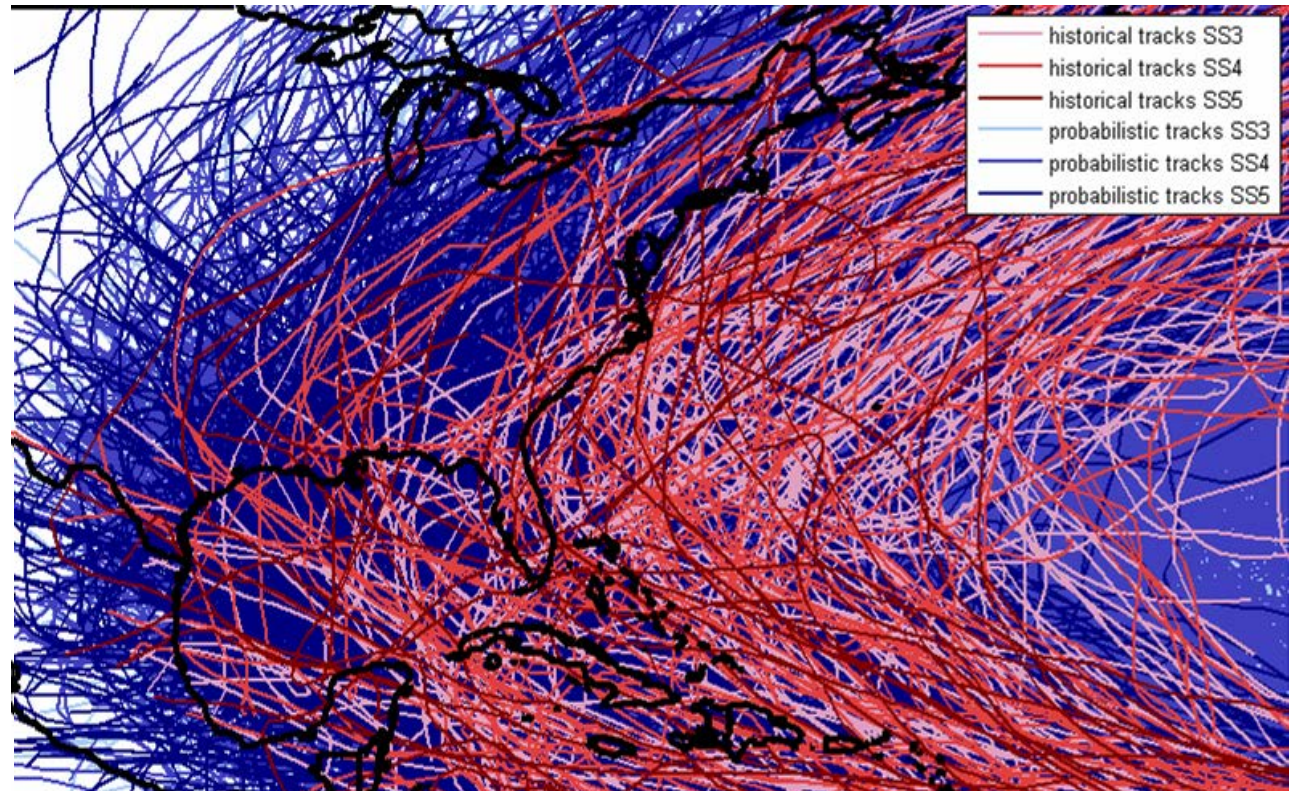
Creating additional events based on physical correlation



Hurricane Katrina with daughter events

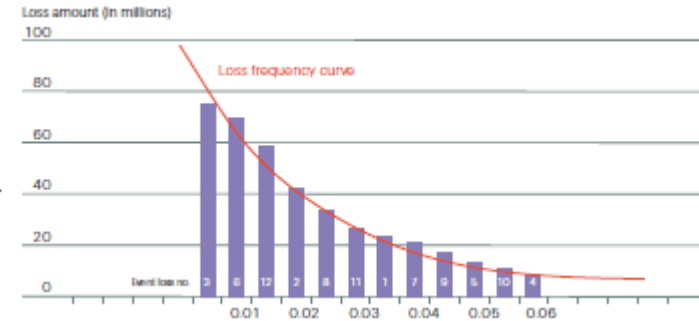
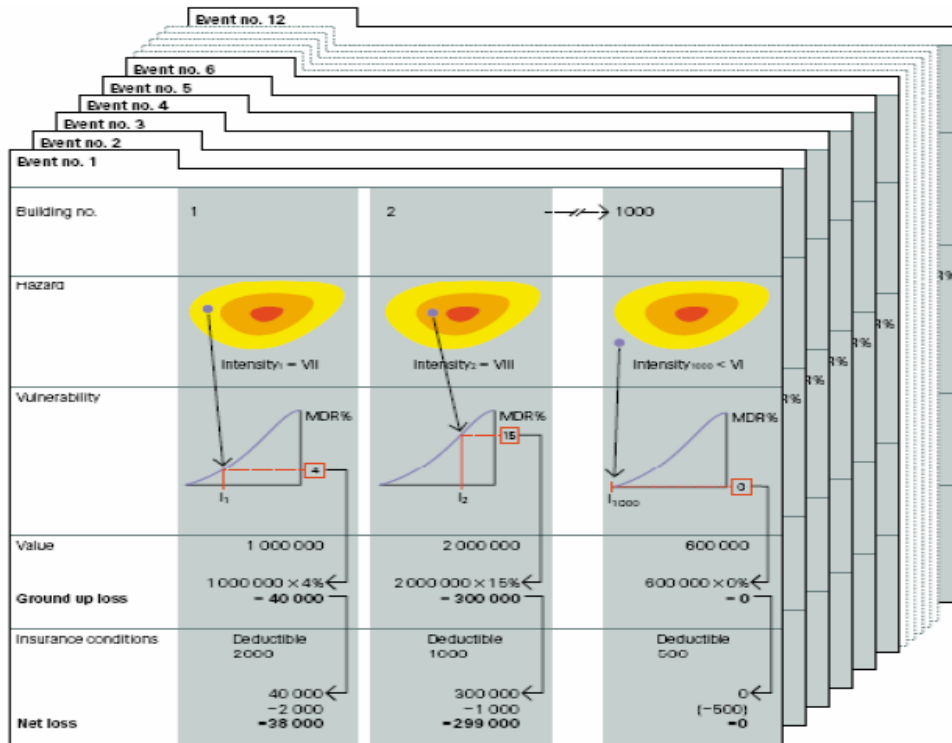
Tropical cyclones in the north Atlantic - historical and probabilistic tracks

-  historical
~100 years
~1'000 events
-  probabilistic
~20'000 years



Probabilistic event set aims at reflecting full range of possible storms.

Example: Loss modeling process



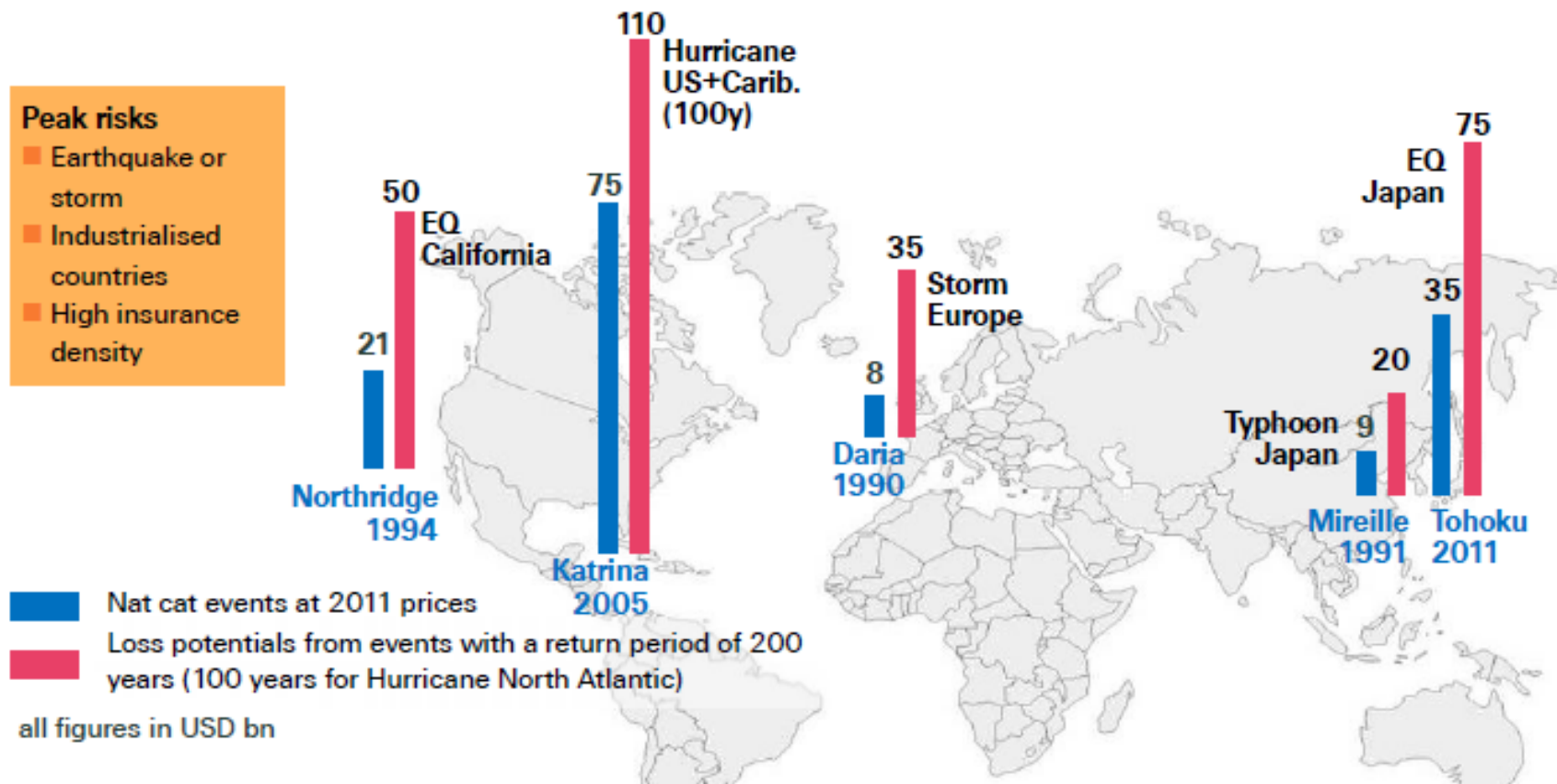
Loss Frequency Curve

Event loss	Calculation	Result
No. 1 =	(38 000 + 299 000 + ... + 0) =	23.5 m
No. 2 =	(0 + 25 000 + ... + 54 000) =	42.5 m
No. 3 =	(75 000 + 36 000 + ... + 15 000 + 0) =	74.6 m
No. 4 =	(0 + 0 + ... + 63 000) =	8.9 m
No. 5 =	(... + ... + ... + ... + ...) =	13.1 m
No. 6 =	(... + ... + ... + ... + ...) =	69.6 m
No. 12 =	(0 + 0 + ... + ... + 63 000) =	58.6 m

Source: Swiss Re, *Natural Catastrophes and Reinsurance*



Nat Cat potential losses



Growth in emerging markets with high insurance penetration over time will significantly increase the Nat Cat potential losses



Learning from events



Recent earthquakes in Chile, New Zealand and Japan

	Chile 27 February 2010	New Zealand 22 February 2011	Japan 11 March 2011
Magnitude	8.8	6.3	9.0
Energy released (compared to NZ)	5 600	1	>11 000
Fatalities/missing	562	>160	>20 000
Economic loss, USD bn	30	25	210
Insurance loss, USD bn	8	9-12	30

- **Chile:** Significant losses from industrial facilities, mainly due to business interruption
- **New Zealand:** Back to back, relatively small events on a relatively low hazard zone, generating significant insurance losses, mainly due to liquefaction-related damage
- **Japan:** Major damage and losses from tsunami; complications due to failure of nuclear power plants

Each of the earthquakes surprised us with a larger than anticipated loss.



Model blind spots revealed by recent earthquakes

Model vendors

Loss Driver	Modelled?	Pass?
Tsunami	Not as such. A few models/markets have a slight loading on the shock rates for coastal locations.	X
Increased seismicity after large event	Not modelled.	X
Liquefaction	Some models/markets consider liquefaction. However, all models by far underestimated impact in Christchurch.	X
Business interruption	Included in most models. However, impact for BI-sensitive industries generally underestimated.	X
Contingent business interruption	Not modelled. Exposure not fully understood.	X
Next surprise?	?	

Many vendor models have not yet taken into account experience from recent events.



Model blind spots revealed by recent earthquakes

Swiss Re model

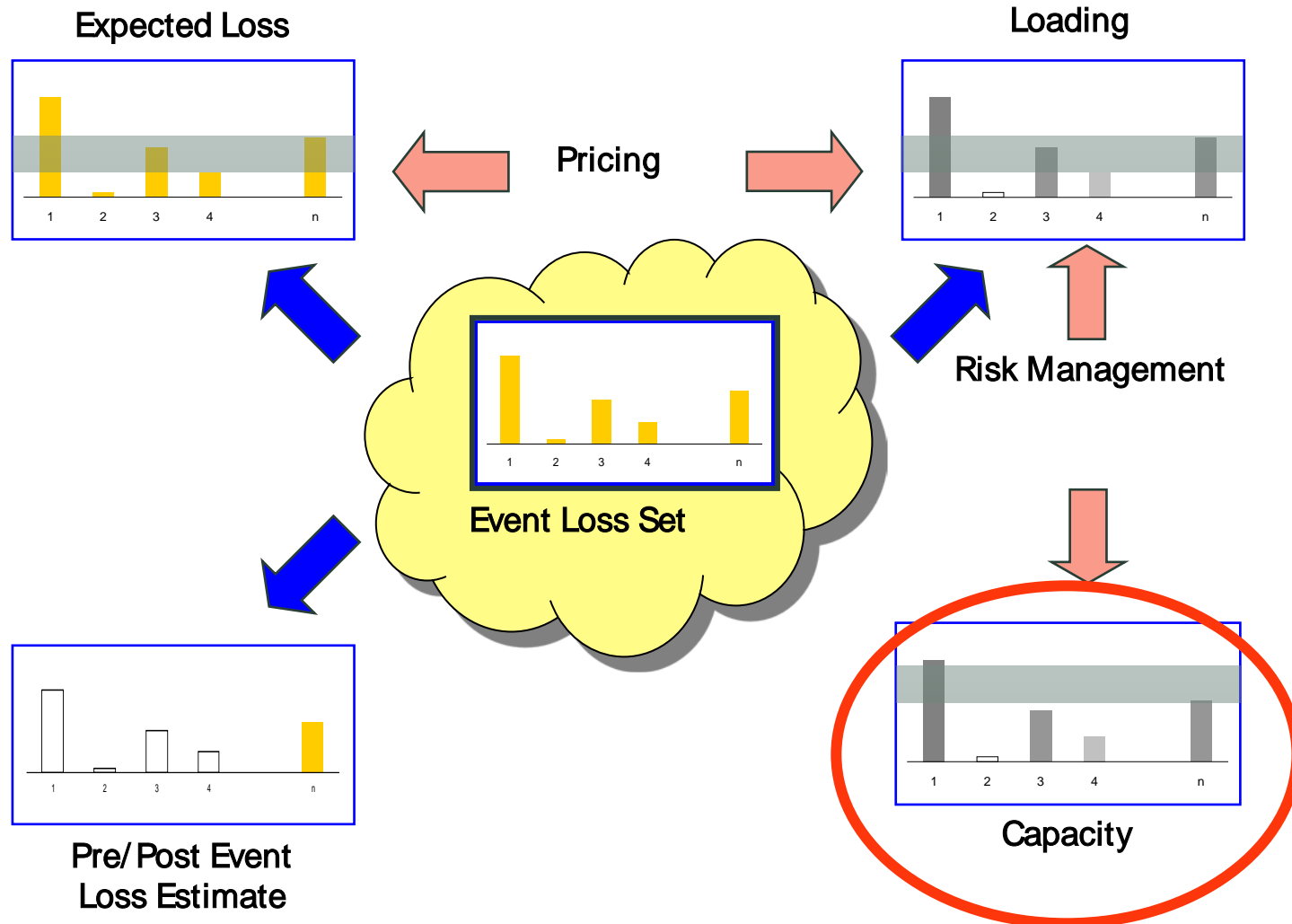
Loss Driver	Modelled?	Pass?
Tsunami	Tsunami model for Japan in operation. Global model under development.	✓
Increased seismicity after large event	Models are updated within weeks.	✓
Liquefaction	Soil quality is part of all new earthquake models.	✓
Business interruption	Vulnerabilities in earthquake adjusted globally.	✓
Contingent business interruption	Not modelled. Addressed with underwriting measures.	✗
Next surprise?	?	

Swiss Re is able to quickly learn from events and update models.

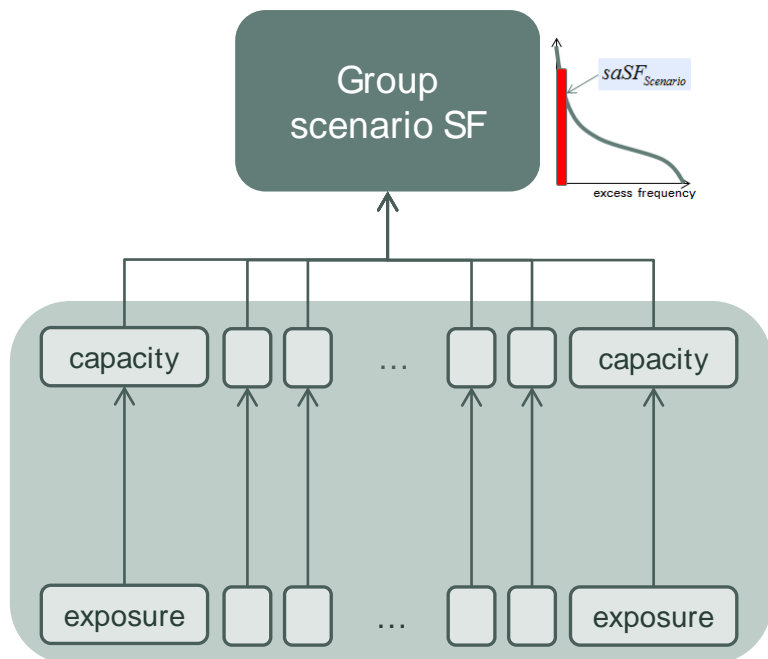


Nat Cat Capacity Management

Use of event loss sets from Nat Cat models



What is Capacity?



The Group scenario Short Fall (SF) can only be calculated with the entire portfolio at hand.

Capacity is an approximation of each deal's contribution to the Group scenario SF. **The capacity can be calculated on a deal-by-deal basis.**

Group Capacity is the sum of the capacities of the individual deals.

Capacity is used to make sure we are not overstepping the **solvency limit**, as well as to **control growth** and **market share**.

Event set based group portfolio aggregation

... event based

E1	E2	E3	E4	E5	E6	E7	E8	E9
----	----	----	----	----	----	----	----	----

Client A



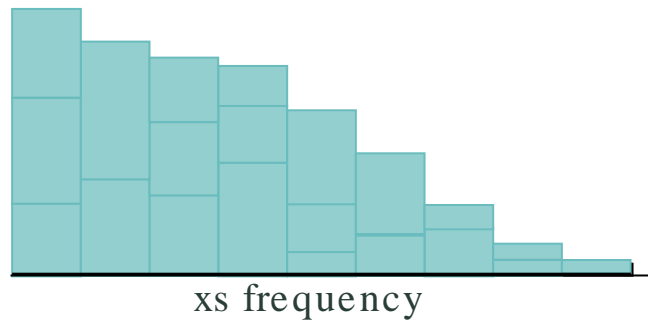
Client B



Client C



Swiss Re group

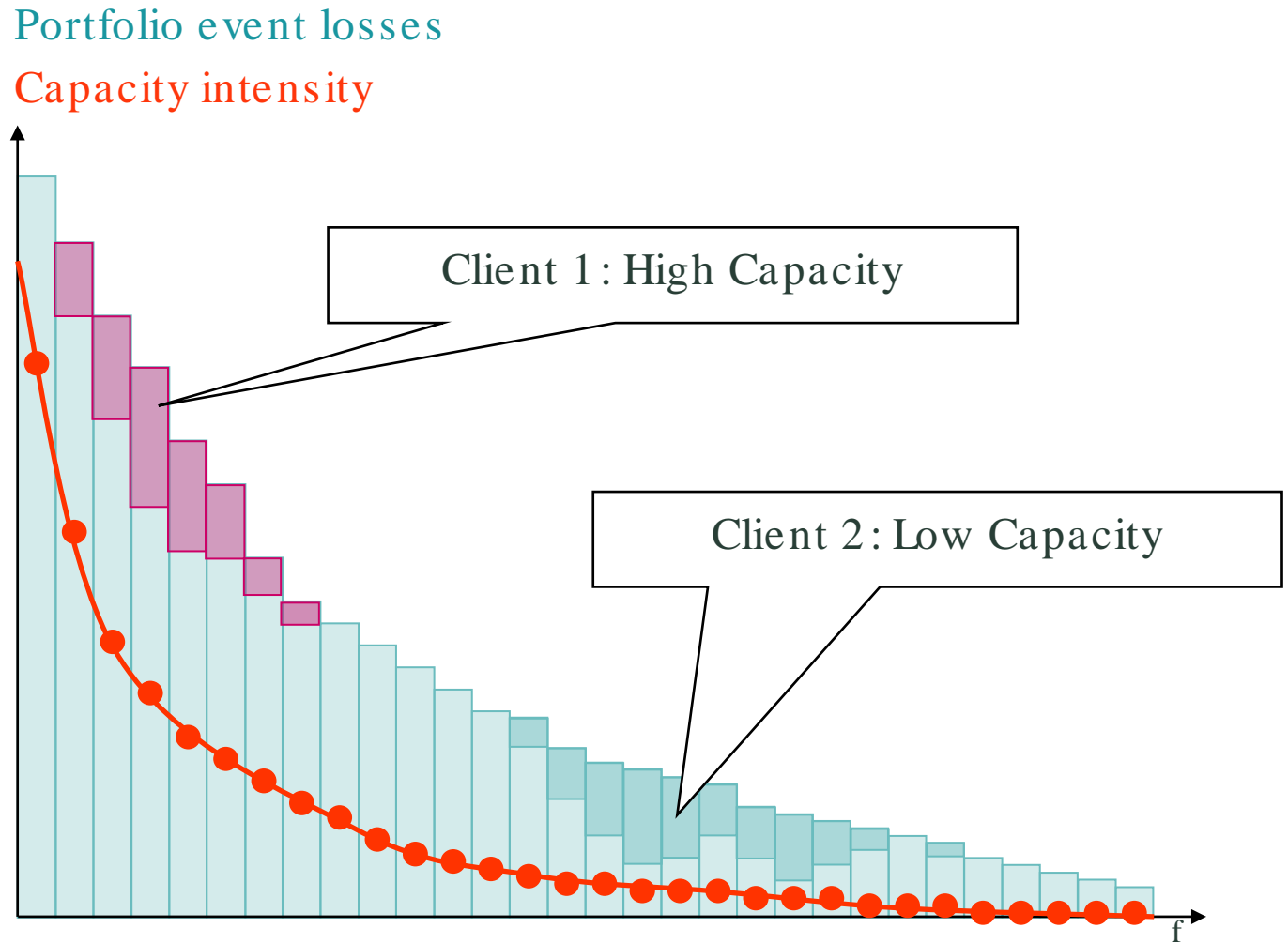


xs frequency

Capacity Calculation

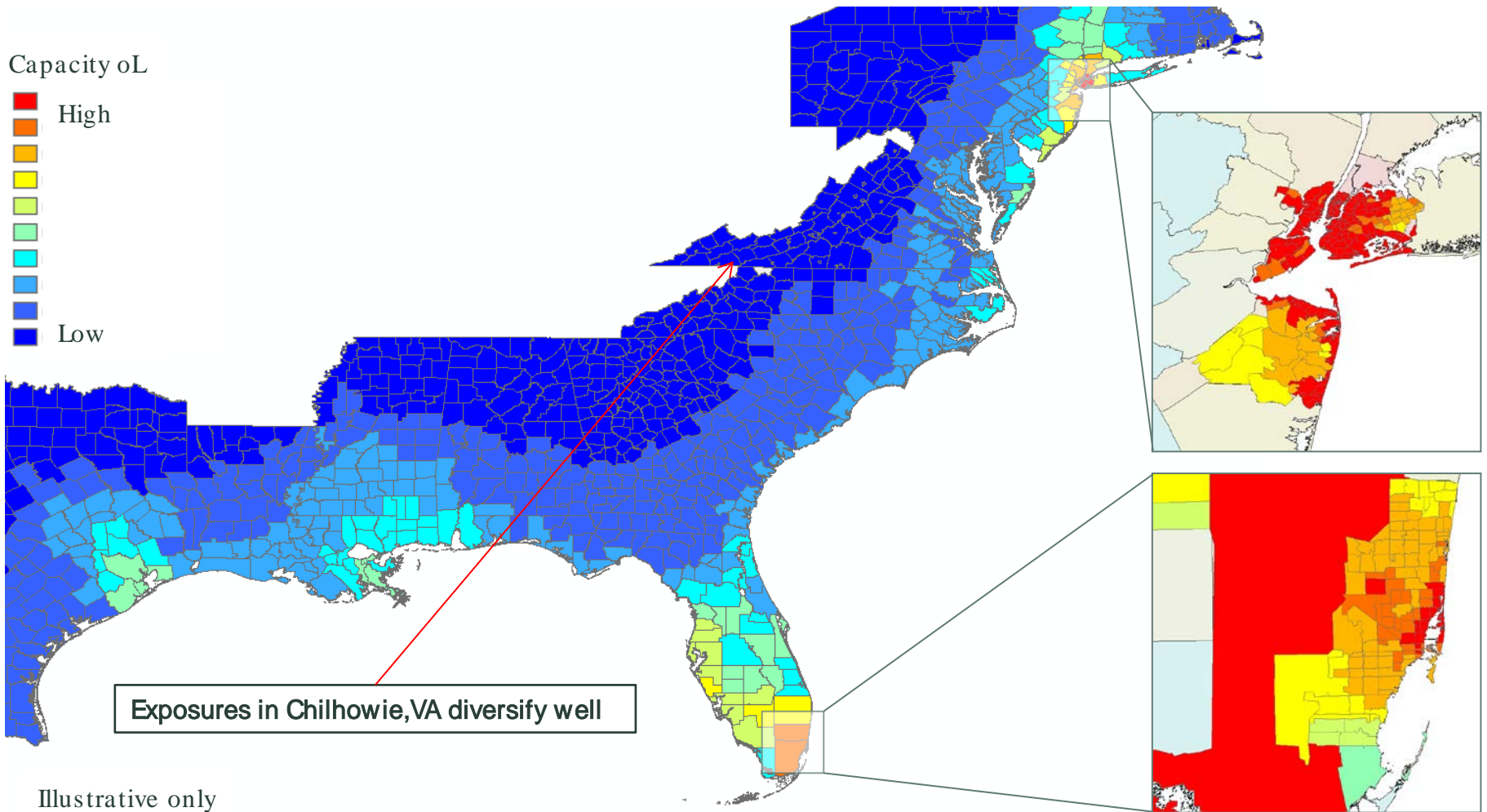
Comparing Client Exposure to Swiss Re's

- Expected loss of both client portfolios identical
- Client 1 strongly correlates with Swiss Re portfolio



How much Tropical Cyclone North Atlantic Capacity is Consumed with the Same Expected Losses?

Swiss Re



Illustrative only



Conclusion



Summary

- ❑ Massive gap between economic and insured losses in Asia
- ❑ Growth of values is the main driver of increase in losses over time
- ❑ Natural catastrophe model framework (four elements) is essential for the robust estimation of Nat Cat potential losses
- ❑ Recent events have indicated that vendor models had missed some key loss drivers (secondary perils) in the loss estimation
- ❑ Nat cat modelling can be integrated in the risk management framework for capacity and capital management

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