Wellness: A Health booster in Health Insurance



PROTECTING INVESTING FINANCING ADVISING

Anuradha Sriram Aditya Birla Health Insurance Co. Ltd.

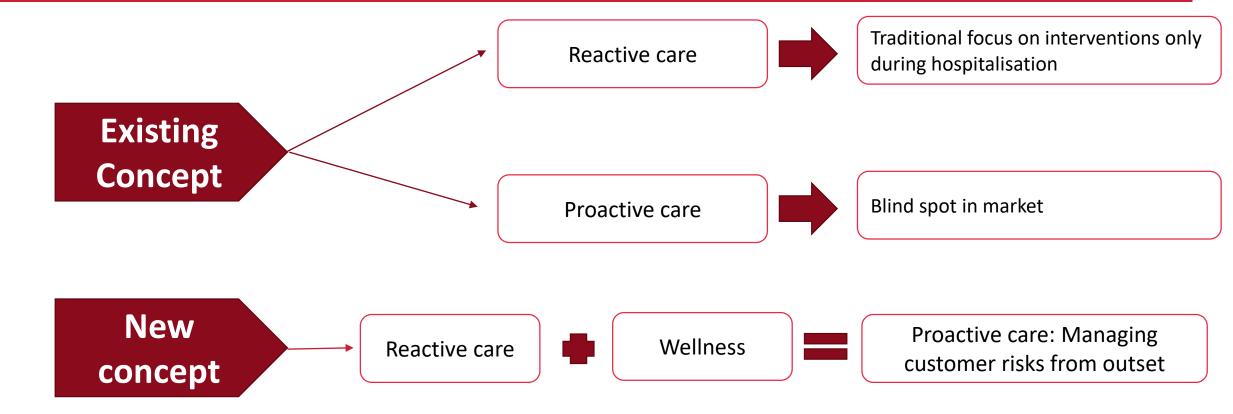
Agenda



Spectrum of healthcare Shifting from reactive healthcare to wellness Current market model for health insurance Impact of wellness in claims, underwriting and actuarial **ABHI** wellness proposition Customer activation model Wellness product positioning in market Wellness: More than just a feature **Key Takeaway**

Spectrum of Healthcare

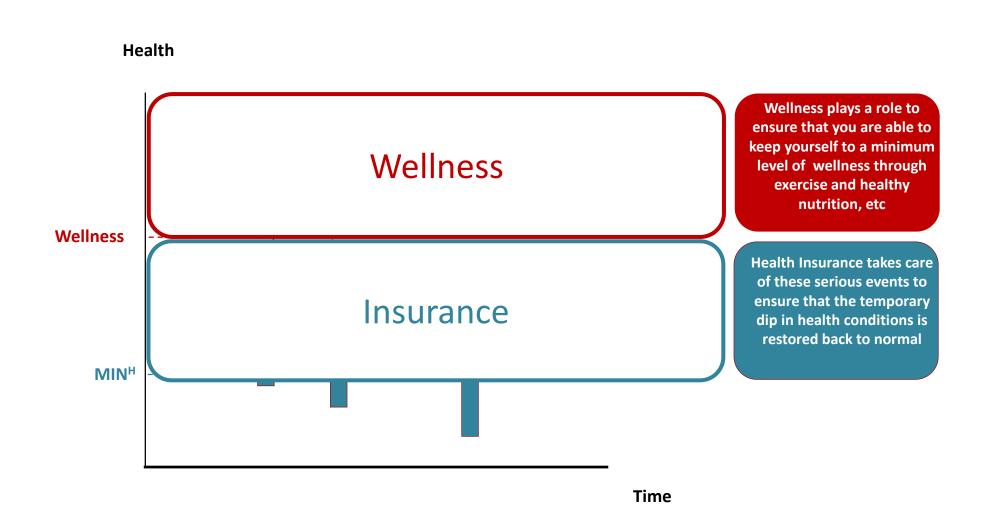




- Is wellness only a novelty feature just to sell the product
- Does wellness has any scope beyond a supposed marketing jargon
- How can industry benefit from wellness as an Idea

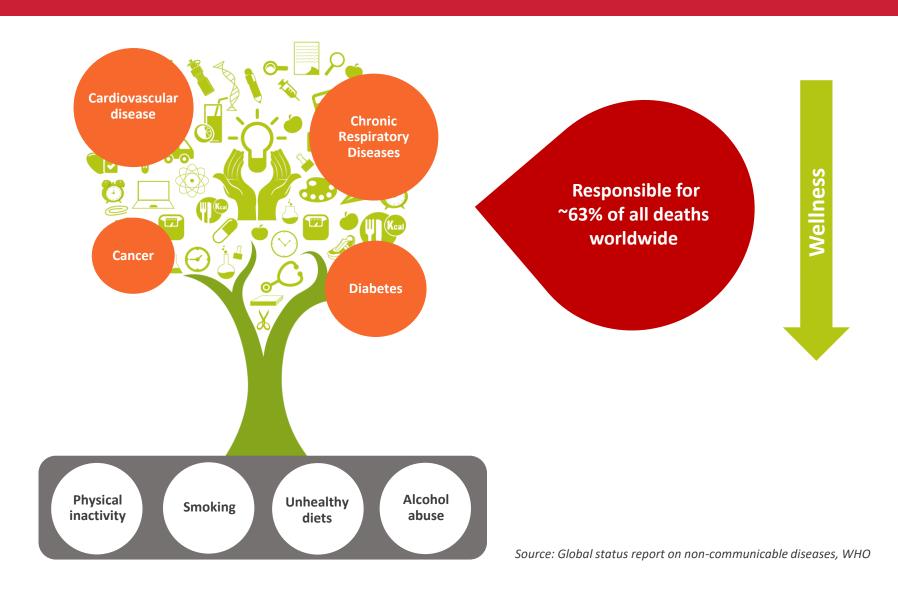
Shifting from reactive healthcare to wellness





Shifting from reactive healthcare to wellness

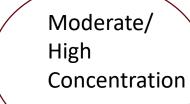




Current market model for health insurance



Existing Condition at the inception of policy **Existing Condition** No Condition



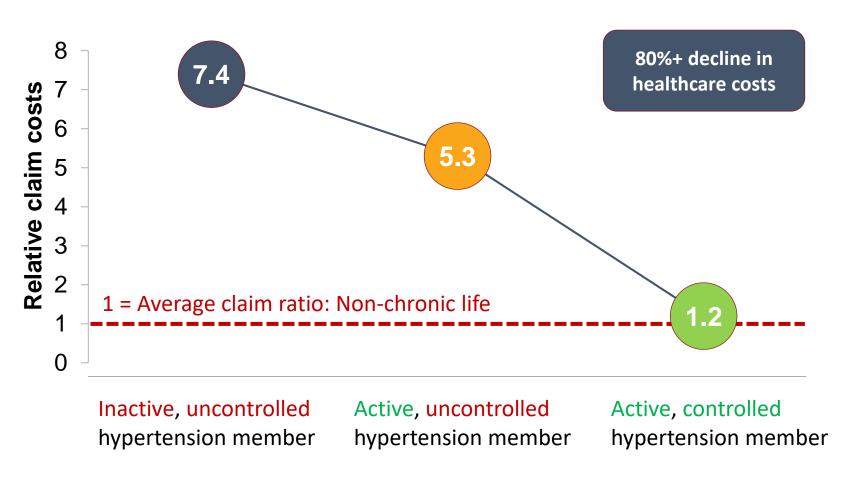
Very High Concentration of players Very Low
Concentration



Blind Spot

Impact of wellness and chronic management program in claims





Source: MMI South African experience data

Impact of wellness on underwriting and actuary



Traditional data

New age data

Age

Steps walked

Height, weight

Heart Rate

Medical questionnaire

Heart rate variability

Blood test

Calories burnt

Urine test

Sedentary/ active period

Blood pressure

Sleep cycle

Smoking status

Stress level

One time snapshot of body

Continuous monitoring of body

- Our company though our JV partner MMI holdings(south Africa) has international exposure for wellness embedded health insurance offerings
 - In south Africa, Health insurance is mandatory and no citizen cannot be denied insurance
 - So managing health of a insured is more important to keep portfolio healthy rather than only claims management
 - Regular interventions with patients on preventive side helps in keeping the claims rate down

Actuary

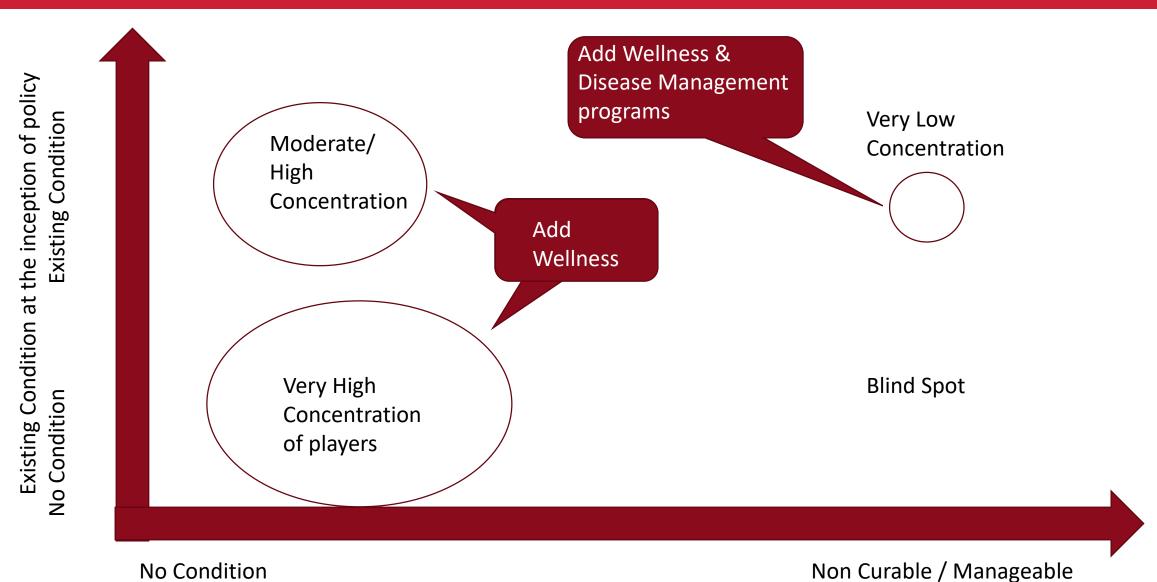
- Tracking correlations between physiological data and reduction in frequency of lifestyle diseases.
- Accurate and granular level information
- New source of pricing data
- Better pricing and reserving assumptions

Underwriters

- Detect initial symptoms of illness
- Progression of disease and prediction
- Early interventions
- Reduction / delay of downstream hospitalisations and larger claims
- Reduce readmissions

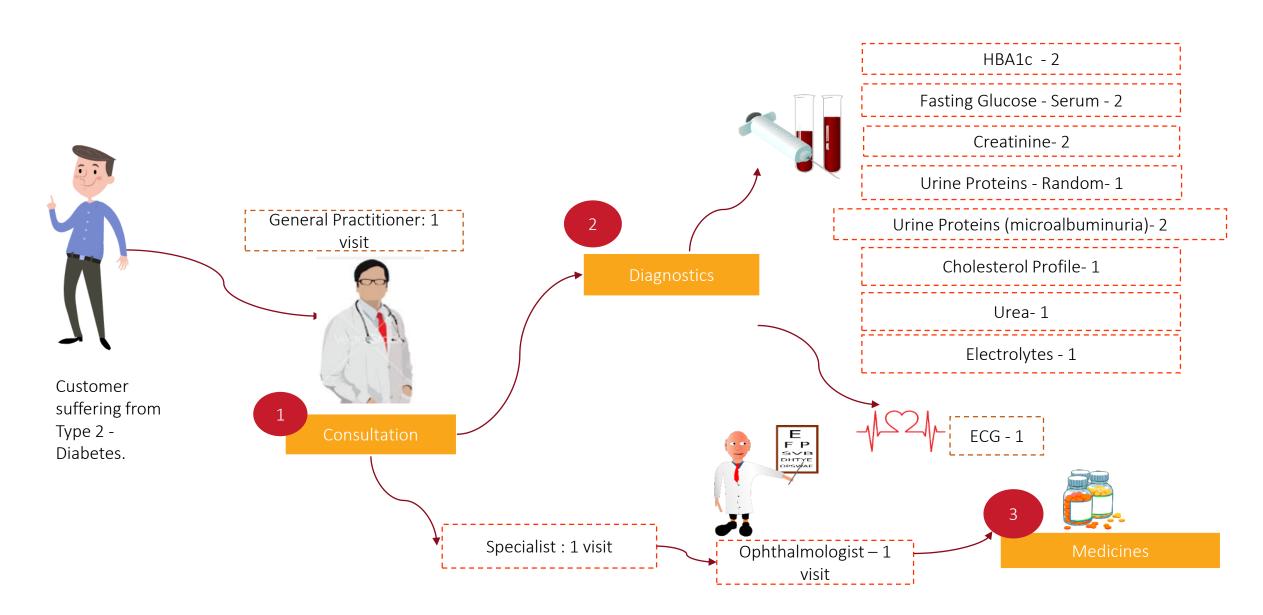
New Model to become part of customer health journey





Example: Diabetes (Type 2) Chronic Management Program





Wellness as a proposition: New beginnings in India

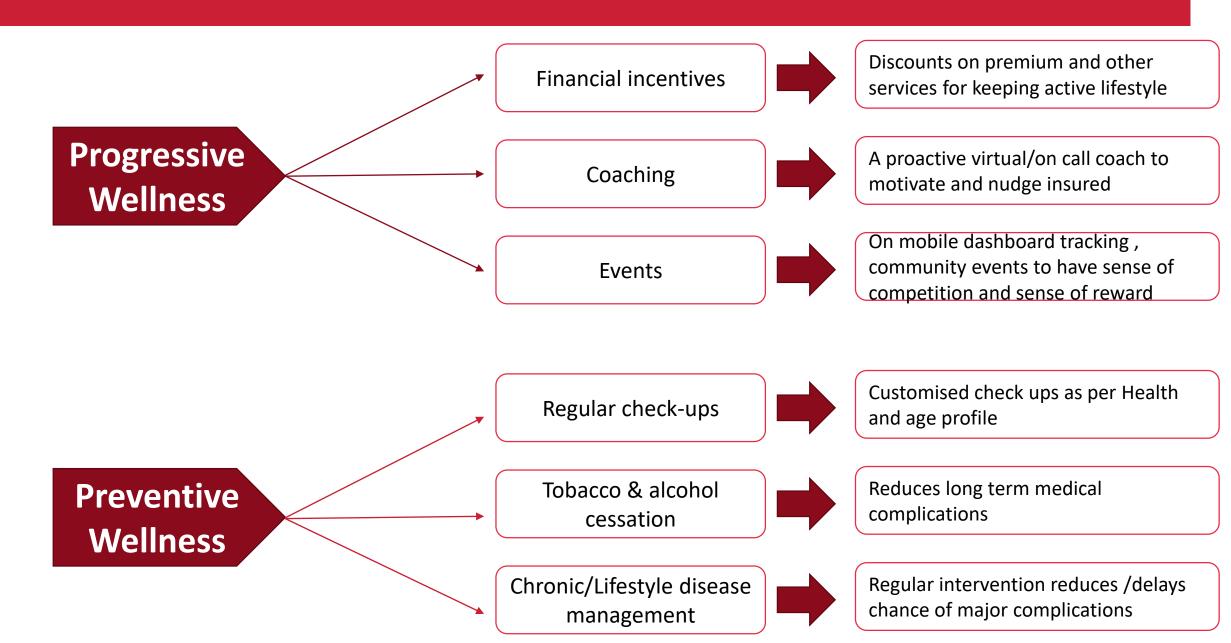




- The number of products in the industry with inbuilt wellness is low compared to traditional reactive care products
- Wellness as a concept in Health insurance is in nascent stage in India with only young customers who are early adopters taking it up
- Early adopters help in
 - Overall ecosystem development
 - Increases awareness
 - Developing of healthy lifestyle as a habit

Customer activation model





Consumer segmentation





Attribute –

Seeks returns

High net worth (HNI)

Attribute – Invests and Seeks returns

Affluent

Attribute - Value seeker

Mass affluent

Attribute – Price sensitive and value seeker

Mass

Attribute - Price sensitive

Rural / Deprived

Attribute – Need based

More susceptible to lifestyle and non-communicable diseases

More susceptible to infectious and communicable diseases

Wellness: More than just a feature



What wellness mean to different stakeholders

Customer

Insurer

- Attracts young first time customers who thinks health insurance is not relevant to them
- Tracking Health parameters on app based interface regularly with tracking progress
- Incentivise healthy behaviour through discounts on features like OPD, pharmacies gyms, wellness centres, premium and others
- Health coaches help customer to form healthy habits and manage Chronic diseases better

- Regular engagement with customer vs interaction only during hospitalisation
- Making customer lives healthy makes the portfolio healthy and helps lower claim frequency
- Reduces impact on portfolio once PED and waiting period expires on existing customers
- New business growth need not subsidize existing book which remains healthy due to regular and timely interventions

Key takeaway



01 Keeping the customer healthy as a risk mitigant to keep the industry healthy Moving the customer from looking at insurance as a reactive care model to a active 02 partner for healthy lifestyle Keeping existing customers healthy as a trusted model for business growth compared to 03 adding only new younger customers to balance portfolio A Healthy customer in Health Insurance is not only asset for Health Insurance company but Life insurance companies also.



THANK YOU



PROTECTING INVESTING FINANCING ADVISING